Mealtime Assistance A Best Practice Implementation Project

Kenneth Walsh Professor of Translational Research in Nursing and Midwifery









Interventions to ensure patients receive appropriate and timely -



RHH

MEALTIME ASSISTANCE

Project team members: Pam Sykes, Ian Norris, Megan Cook, Aaron Woods, Rachel Boughton, Kylie Chilcott, Kenneth Walsh



RHH Mealtime Assistance Study

Purpose:

The study was an initial step in staff becoming 'food aware' and designing systems and processes to ensure patients who need assistance at mealtimes receive the appropriate level and type of assistance.



Why Mealtime Assistance

- MTA documented problem
- Patients receiving MTA eat more
- Nurses have key role in assessment, preparing environment and providing MTA
- Coloured trays are recommended to identify and provide support for patients at nutritional risk, in addition to other strategies



Baseline context

- 'Business as usual'
 - Medical visits, AH consults, Nursing observations,
 Venipuncture, Medical Imaging, Patient flow
- Minimal preparation of patients and the environment for mealtimes
- Lack of awareness of which patients required MTA



Methodology

- JBI model for Evidence-Based Health Care
- Specifically the Evidence Utilisation component incorporating an audit, feedback and re-audit strategy
- Engagement key stakeholders
 - Nursing, Food Services, Medical, AH
 - ED/DCCM, Venipuncture Service, Medical Imaging
 - Executive
- Practice development approach
 - Consultation, focus groups
 - Puzzle Barriers Solutions

MEAL TIME ASSISTANCE PUZZLE 1. How do we How can we 2. How can we work 3. How do we improve meal time increase awareness of with food services 4. How do we offer the most assistance at RHH? meal times so that staff to ensure that Can you help solve this important aspect patients' nutritional interruptions to assistance to the puzzle? of patient care is requirements can be given the priority met between meal required? times? 13. How do we ensure time wdocumentation Ine real time inake whenrequired? How do we ensure 12. How do we help people who require people in isolation 6. How do we avoid get their meals on assistance to open How do we meal times clashing time and the with the delivery of packaging? assistance they patient care and require? other activities on the order to minimise ward? We would like your solutions, ideas, or 11. How do we 9. How do we Identify 10. How do we comments 8. How do we ensure patients and document when relating to these ensure that bed areas who are restricted encourage family 13 questions that are de-cluttered in to bed are offered involvement and preparation for meal were identified assistance at hand hygiene we make sure it tray delivery? by staff at the mealtimes? before a meal? feedback sessions.

Please write your comments on the paper provided by <u>Wednesday 19th October</u> For any queries: Please contact Rachel Boughton, Nurse Unit Manager,

7 Interventions

- 1. Patient assessment
- 2. Preparation patients / environment
 - i. Incl. AIN rostering & re-prioritisation of duties
- 3. Protected mealtimes
- 4. Set mealtime delivery
 - i. Incl. Dedicated FSO allocation to ward
- 5. Coloured tray system
- 6. Family inclusion / encouragement
- 7. FSO check with nurse regarding meal completion



1. Patient assessment

- Nursing assessment of level MTA on admission
- Documented in Patient Flow Manager (PFM)
- Can change throughout admission based on clinical condition – continuous process
- Informs coloured tray designation:
 - -Full assist (red tray)
 - -Setup assist (green tray)
 - -Independent (white tray)



MTA assessment criteria

Grouping	Examples
Direct observation	Very frail elderly, tremors, poor dexterity, SOBOE
Physical impairment	Stroke, upper limb disability (e.g. surgery, plaster), paralysis (e.g quadriplegia), dysphagia, severe rheumatoid arthritis, low/impaired vision
Cognitive	Positive for impairment per mini-cognitive test, signs of cognitive deficit, diagnosis delirium/dementia, severe intellectual impairment
Clinical	Severe malnutrition, palliative 'end-of-life' care, deteriorating patient, severe pain <u>+</u> receiving analgesia via PCA, current neurological observations, history of ETOH abuse, altered proprioception
Mental	Severe mental illness with disorganised thoughts and behaviour, social isolation, eating disorders (anorexia nervosa/bulimia)



2. Preparation patients/environment

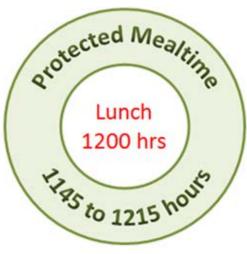
- Ward preparation sign, announcement, corridor lights dimmed
- AIN roster change and re-prioritisation of duties
 - Preparation of patients and bedside environment
 - Meet/assist FS with meal delivery (RN/EN at Dinner)
 - Priority delivery meal trays to isolation
 - Full assist red trays

This intervention CRITICAL to implementation and success of other interventions.



3. Set time for meal delivery









4. Protected mealtime





5. Coloured tray system





MEALTIME ASSISTANCE EVERY PATIENT'S RIGHT

6. Family / Carers

What can relatives or visitors do to help?

Relatives or visitors are welcome to visit at mealtimes. They may also want to help a patient with their meal. Please check with the nurse in charge if there are any restrictions to offering mealtime assistance.

If possible, relatives and friends are asked to please try to avoid telephoning during protected meal times for information. This will allow staff to concentrate on assisting patients.

If there are any worries or concerns please talk to a member of the nursing staff or the Nurse Unit Manager.

Thank you for your help and support

Protected mealtimes

7.00 am - 7.30 am 11.45 am - 12.15 pm 4.45 pm - 5.15 pm

Contact Details

Ward 2J Royal Hobart Hospital Telephone: 03 6166 7353

Nurse-in-Charge of the shift Mobile: 0447 307 646

The Royal Hobart Hospital (RHH) is Tasmania's largest hospital and provides a number of statewide services including cardiothoracic surgery, neurosurgery, burns, hyperbaric and diving medicine, neonatal and paediatric intensive care and high-risk obstetrics.

RHH is also Tasmania's major teaching and research hospital and works closely with the University of Tasmania.

Many health care professions are taught within RHH; an important part of training is learning about examining and interviewing patients.

We ask for your cooperation with our teaching and research activities. Your permission is required for participation.

RHH welcomes feedback from patients and visitors to help us better understand your needs and improve care. Contact the Consumer Liaison Service on (03) 6166 8154.



Royal Hobart Hospital is a smoke-free site.

Date: April 2017 Review Date: July 2017 Pamphlet Name: Mealtime Assistance 2J Medical



Mealtime Assistance

(Trial)

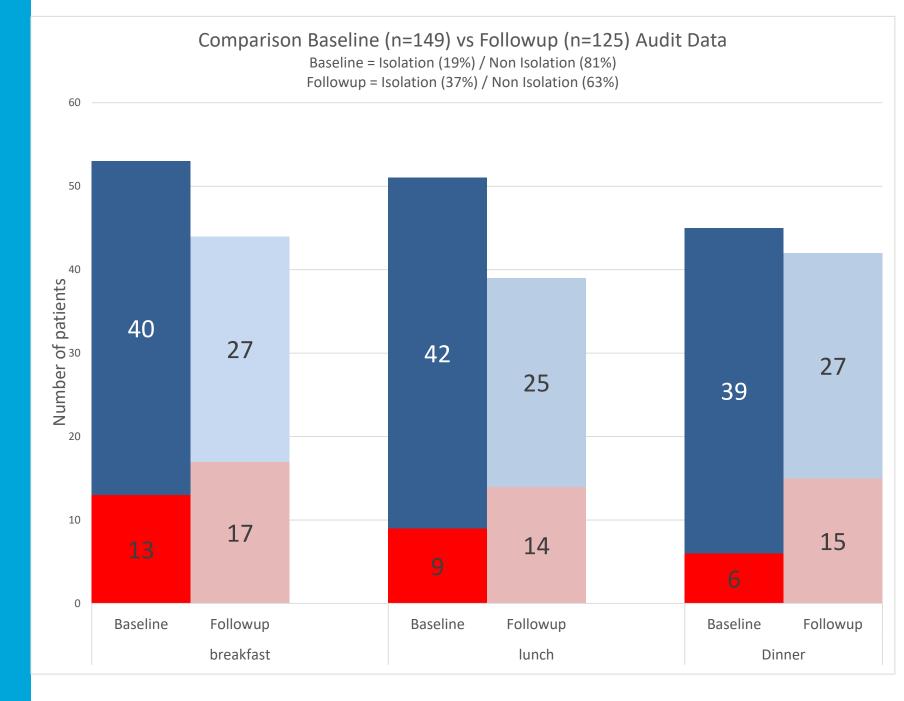


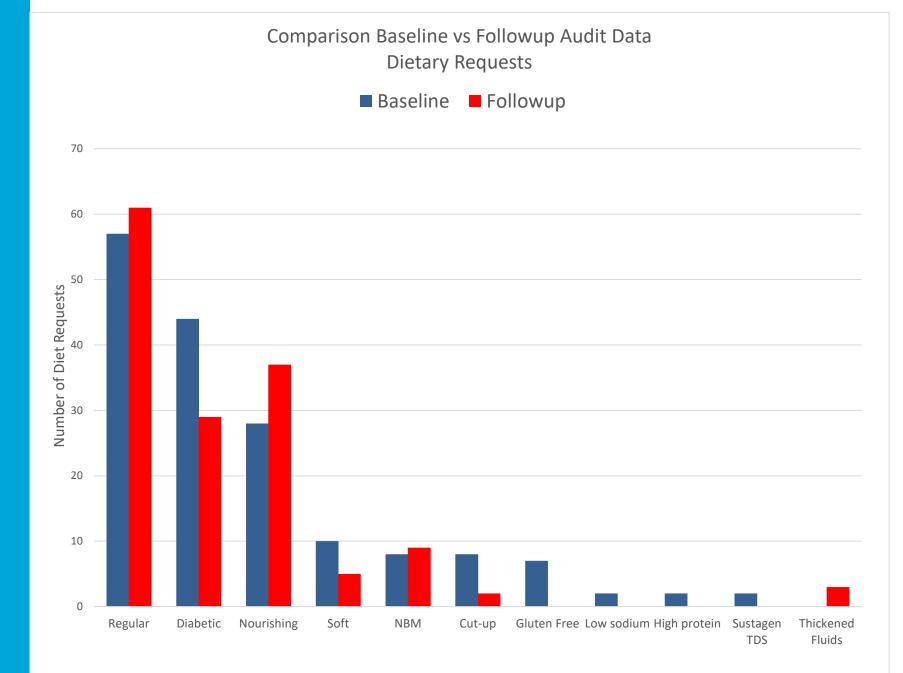
Consumer Information

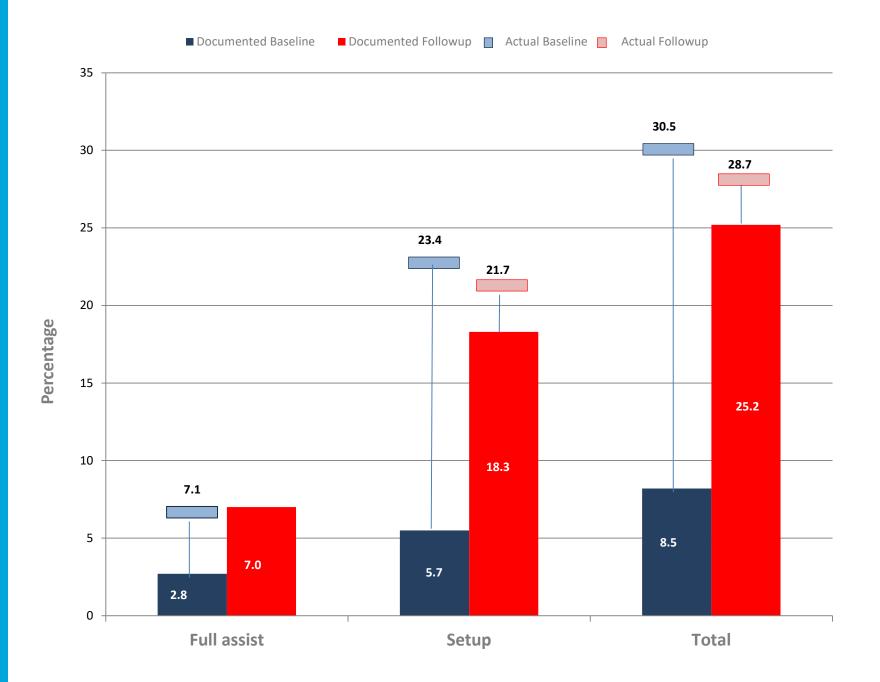


7. Removal of coloured trays

 FS staff check with nursing staff <u>before</u> removing coloured trays Comparative Results Baseline and Follow-up audits







Time to assistance

Baseline

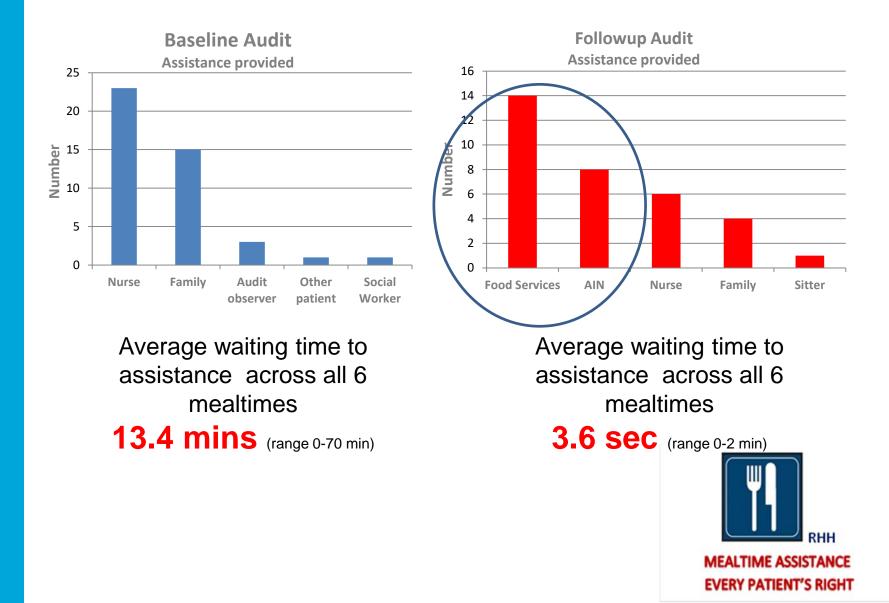
Followup

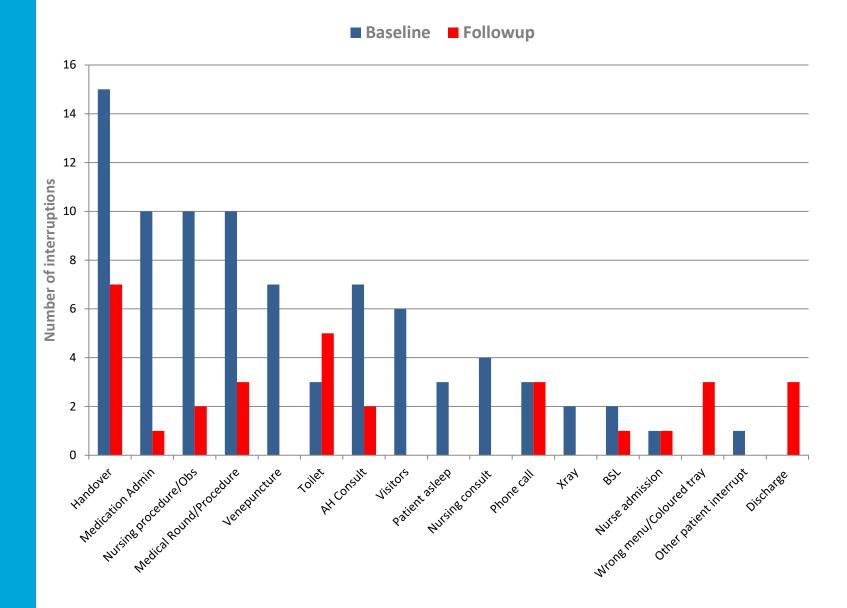
Breakfast (n=19)	Lunch (n=14)	Dinner (n=14)
0	0	0
0	0	0
0	0	0
3	0	0
5	0	0
5	0	0
5	0	0
5	8	0
8	9	0
10	10	8
33	10	10
37	10	11
45	20	40
52	20	50
55		
60		
60		
60		
70		

Breakfast (n=11)	Lunch (n=11)	Dinner (n=10)
0	0	0
0	0	2
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	

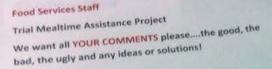


Persons providing assistance





Staff perspectives



MEALTIME IS ME TIME

Your comments throughout the trial peric INVALUABLE to the evaluation of the pre

Many thanks

Project Team

Ward Staff 2J

Trial Mealtime Assistance Project We want all YOUR COMMENTS please ..., the good, the bad, the ugly and any ideas or solutions!



Your comments throughout the trial period are INVALUABLE to the evaluation of the project. Many thanks Project Team

What nurses had to say!

We love it! We think it's a great idea!' (Nurse in Charge, Evening Shift, 8 June)

Patient satisfaction

'Patients are ... enjoying getting to know the kitchen staff'

Inter-professional teamwork enhanced

'... the kitchen staff have been happier and I believe it has helped improve staff moods ward-wide'

Increased efficiency

'...loving no longer having to go to kitchen to collect undelivered / missed meals'

Coloured tray system effective

Needs consistency of trained FS staff

'...green trays - food & packaging not opened but staff normally very helpful'

Improvements to isolation rooms

Nurses would like FS staff to delivery/ collect trays from isolation rooms

'Majority of the time the isolation room trays have been picked up more frequently in a timely manner'

Set meal delivery times critical

Late meal delivery impacts on the organisation of MTA

'Breakfast arriving when trying to give handover – particularly "C" side with all the ISO rooms'

'Thank you so much kitchen people...REALLY helped get patients fed appropriately and well'

What Food Services had to say!

Inter-professional teamwork enhanced

'As I got onto the ward, all the nurses were at each room with all tables cleared and patients sitting up ready for lunch. Was a quick delivery. All ISO rooms delivered. No meals left on BPod other than the ones that had gone home'

Isolation Rooms problematic

Timely delivery and collection of meal trays to isolation rooms reliant on AIN/RN assistance

'...one problem...collection of trays... the AIN and most of the nurses are at lunch... makes getting the ISO trays 'mission impossible' and you don't have time to wait.... you end up with lots of left out trays'

Coloured tray system accuracy

FS assistance with green trays successful. Some misses with designation of colour tray – both at tray line and ward assessment level

'...a few patients on white trays that should have been on green trays'

Preparation of patients / environment essential

Adequate patient/environment preparation and meal delivery assistance by AIN/RN is a <u>critical element</u> for project success. Gaps result in...

'...tables not cleared down' and 'No assistance for lunch – was like normal before red/green tray' and 'All ISO room [trays] left on trolley as there was no one to help' and 'Patients sleeping at breakfast...' and 'Need more assistance with sitting [patients] up at meal time'

Menus / Diet sheets

Delivery/collection of menus (& morning/afternoon teas) from ISO rooms an ongoing and frustrating problem for FSO

Summary -1

- Overall successful patient-centred initiative
- Staff more 'food aware'
- Mealtime environment chaos to calm
- Structured and systematic approach to meal times
- Improved preparation of patient & environment
- Improved assessment and documentation of level of MTA needed
- Strong support from key stakeholders especially medical, venepuncture service, Xray
- Improved collaboration, communication & cooperation between Nursing & FS (multi-level approach)
- Clearly defined roles & responsibilities



Summary -2

- No negative impact on patient flow
- Coloured tray system successful visual cue
- Delivery of meals to isolation made a priority
- Significant reduction in number of mealtime interruptions
- Increased staff satisfaction
- Mealtime assistance project replicable and sustainable



Recommendations

- Consider broader implementation hospital-wide BUT......
 - Executive leadership, endorsement and support essential
 - Develop hospital wide policy/protocol to support cultural change and embed MTA into the organisation
 - \$\$ Cost coloured trays
 - Requires ward level leadership to ensure effective implementation and intervention fidelity
 - Food Services need planning program to achieve expanded set time for meal deliveries and dedicated FSO staff per ward
 - Re-prioritise AIN role and adapt rosters to accommodate MTA processes
 - Engage other staff /services cooperation
 - Staff education and training program to...
 - Embed 'food' awareness culture
 - Clarify roles & responsibilities
 - Facilitate compliance with MTA systems and processes

Y PATIENT'S RIGHT

MEALTIME IS ME TIME PROGRAM

Assess patient

Nursing Staff

- · On admission, assess level of assistance required
 - Enter this information into PFM
 - Full assistance = Red Tray
 - Set-Up assistance = Green Tray
- Monitor changes to level of assistance during admission

15 min before Meal Delivery

Assist in meal delivery

Meet Food Services Officer at ward entry
 Assist in delivery of meals to patients

- Food Services to open packaging on Green trays
- · Identify patients with Red trays for full assistance
 - Deliver trays into isolation rooms as a priority

Communicate need for assistance to other team members
 if too many isolation rooms

Patient Admission

Implement protected mealtimes

Breakfast/Lunch/Dinner – AIN + Nursing staff

- Breakfast turn lights on
- Lunch/Dinner dim corridor lights
- Place sign at entry doors
- Remind in-charge nurse to announce protected mealtime and monitor non-urgent ward activities & interruptions
- · Prepare patients and environment for delivery of trays
- · Offer toileting and hygiene to bed bound patients

Meal Delivery

Meal Assistance

- Communicate need for assistance to other team members if too many red trays
- Assist/advise family who are helping with meals
- Monitor non urgent interruptions

Meal Assistance

- Nursing to confirm with FS that <u>coloured</u> trays can be removed
 - Food / fluid intake to be monitored and recorded as needed

15 min after Meal Delivery

References

Porter J, Haines TP, Truby H. The efficacy of protected mealtimes in hospitalised patients: a stepped wedge cluster randomised controlled trial. *BMC Medicine* (2017); <u>http://dx.doi.org/10.1186/s12916-017-0780-1</u>

Palmer M, Huxtable S. Aspects of protected mealtimes are associated with improved mealtime energy and protein intakes in hospitalised adult patients on medical and surgical wards over 2 years. *Eur J of Clin Nutr*. 2015;69(8): 961-965.

Manning F, Harris K, Duncan R, Walton K, Bracks J, Larby L, Vari L, Jukkola K, Bell J, Chan M, Batterham M. Additional feeding assistance improves the energy and protein intakes of hospitalised elderly patients. A health services evaluation. *Appetite*. 2012;59(2):471-477.

Tassone EC, Tovey JA, Paciepnik JE, Keeton IM, Khoo AY, Van Veenendaal NG, Porter J. Should we implement mealtime assistance in the hospital setting? A systematic literature review with meta-analyses. *J Clin Nurs*. 2015;24(19-20):2710-2721.

Laur C, McCullough J, Davidson B, Keller H. Becoming food aware in hospital: A narrative review to advance the culture of nutrition care in hospitals. *Healthcare*. 2015;3(2):393-407.

Garling P, Special Commission of Inquiry: Acute care services in NSW Public Hospitals, 2008.

Evans L, Best C. The nurse's role in patient nutrition and hydration. *Nurs Times*. 2015;111(28):12-17

Bradley L, Rees C. Reducing nutritional risk in hospital: the red tray. Nurs Stand. 2003;17(26):33-37.

McArthur A. Reducing Nutritional Risk in Hospital: the Red Tray System. 2012. Evidence Summary, Joanna Briggs Institute.

Chan J, Carpenter C. An evaluation of a pilot protected mealtime program in a Canadian hospital. *Can J Diet Pract Res.* 2015;76(2):81–85.

Huxtable S, Palmer M. The efficacy of protected mealtimes in reducing mealtime interruptions and improving mealtime assistance in adult inpatients in an Australian hospital. *Eur J of Clin Nutr.* 2013; 67(9):904-910.

Pedersen PU, Tewes M, Bjerrum M. Implementing nutritional guidelines—the effect of systematic training for nurse nutrition practitioners. *Scand J Caring Sci.* 2012;26(1):178-185.

Pearson A, Wiechula R, Court A, Lockwood C. The JBI model of evidence-based health care. Int J Evid Based Healthc. 2005; 2(8):207-215

Walsh K, Lawless J, Moss C, Allbon C. The development of an engagement tool for practice development. *Pract. Dev. Health Care.* 2005;4(3):124-130.