# ELNEC: Preparing Nurses to be Palliative Care Leaders Around the World

Pamela Malloy, MN, RN, FPCN, FAAN
Director and Co-Investigator, ELNEC Project
Special Advisor on Global Affairs
American Association of Colleges of Nursing, Washington, DC

Polly Mazanec, PhD, ACNP-BC, AOCN, ACHPN, FPCN
Research Associate Professor
Case Western Reserve University FPB School of Nursing
Project Director, ELNEC-Undergraduate Curriculum





#### What is Palliative Care?

"Palliative care is an approach that improves the quality of life of patients (adults and children) and their families who are facing problems associated with life-threatening illness. It prevents and relieves suffering through the early identification, correct assessment and treatment of pain and other problems, whether physical, psychosocial or spiritual".

WHO, 2018





### What is Palliative Nursing Leadership?

- Leadership in palliative care is characterized by leading others with
  - A clear vision of palliative care initiatives
  - Motivation and inspiration to achieve excellence in care
  - Creation of healthy work environments, and changing the behavior of others to work collaboratively in palliative care

Dahlin, 2018





# Nursing Leaders Needed to Provide Vision and Direction in Care of the Seriously III

All those with serious illness and their families, ideally from the time of diagnosis and across the disease trajectory

Chronic, Serious Illness	World-wide Percentages
Cardiovascular diseases	38.5 %
Cancer	34 %
Chronic Lung diseases	10.3 %
AIDS	5.7 %
Diabetes	4.6 %





# **Evidence-Based Need for Global Palliative Nursing Leaders**

- Every year, > 40 million people with serious illness are in need of palliative care
- Only 14% of those who need palliative care, receive it
- 78% of these reside in low & middle-income (LMI) countries
- 98% of children who need palliative care reside in LMI countries, with nearly ½ in Africa

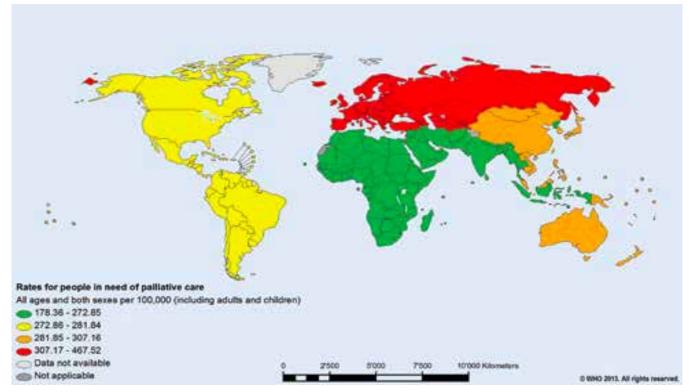






#### **Global Demand for Palliative Care:**

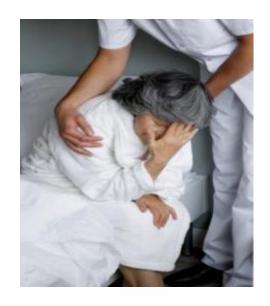
Global Atlas 2014 World Map







#### **Global Barriers to Palliative Care**



- Lack of education & awareness of palliative care among health care professionals
- Global need increases with rising burden of noncommunicable diseases & aging population
- Limited guidelines to establish palliative care programs; many guidelines are only in English
- Overly restrictive regulations on morphine sulfate & other controlled medications – resulting in unnecessary pain & suffering





### What Can We as Nurse Leaders Do To Address This Need?

- WHO recommends that all health care professionals be educated to provide primary palliative care in their communities
- Nurses have the opportunity to learn palliative care from the End-of-Life Nursing Education Consortium (ELNEC) curricula
- Consider becoming a leader in your country, community to help educate all nurses in the delivery of palliative care







# Celebrating 17 Years of Providing Palliative Care Education and Leadership: The History of ELNEC

Partnership between City of Hope (COH)

Nursing Research & Education and the

American Association of Colleges of Nursing (AACN)







www.aacnnursing.org/ELNEC





### Results of This Partnership....

- 2000: Curriculum Developed
- 2001: 1st National ELNEC Course
- Currently 9 ELNEC Curricula:
  - > ELNEC-Core
  - ELNEC-Geriatric
  - ELNEC-Pediatric Palliative Care
  - ELNEC-Critical Care
  - ELNEC-APRN
  - ELNEC-International
  - Integrating Palliative Oncology Care into Doctor of Nursing Practice (DNP) Education and Clinical Practice
  - ELNEC-Undergraduate
  - ELNEC-Oncology APRN













# Accomplishments Since ELNEC's Inception



- Nearly 200 National ELNEC train-thetrainer courses have been held across the US and internationally
- Over 25,000 trainers globally
- Those trainers have gone back to their community and have educated over 670,00 healthcare professionals





### Other Accomplishments (cont.)

- 30+ articles published in peer-reviewed journals
- National ELNEC Faculty work on key documents promoting palliative care through major national organizations:
  - Institute of Medicine
  - National Cancer Institute
  - National Consensus Project





## Other Accomplishments: Educating Nursing Students -> ELNEC-Undergraduate Project

- 1. Create national standards for undergraduate palliative nursing education
- Develop a curriculum to meet the AACN Palliative CARES
   Document
   Competencies and Recommendations for Educating Nursing Students
- 3. Eliminate known barriers to teaching palliative care content: lack of time and space in saturated curricula; lack of faculty prepared to teach this content
- Prepare all nursing students in primary palliative care by graduation





### **ELNEC-Undergraduate Online Curriculum**







### Throughout All The ELNEC Curricula: Certain Themes

Family as the unit of care





Vital role of the nurse as advocate





### **ELNEC Curriculum Themes (cont.)**



Attention to special populations



Palliative care impacts all systems of care





### **ELNEC Curriculum Themes (cont.)**

 Palliative care is for all patients with a serious, or life-threatening illnesses/sudden death and their families

 Palliative care should be provided across the disease trajectory and in all clinical settings

 Interprofessional care is essential for quality palliative care!







# Nurses Around the World Are Responding To The Needs of Their Seriously III Patients

 No other healthcare professional spends more time at the bedside/in the community with patients and their families than the nurse

- Assess and manage care
- Think critically and creatively
- Committed to education
- Desire to contribute to nursing science







### Let's Take A Trip Around the World: ELNEC-International

- Presented in 96 countries
- 6/7 continents
- Purpose: To provide education so practice can be improved









### Translation Has Been Key to Providing ELNEC Education

- Currently, ELNEC is translated into 9 languages:
  - > Spanish
  - > Russian
  - ➤ Japanese
  - > Korean
  - > German
  - > Romanian
  - > Albanian
  - > Chinese
  - > Czech







#### **You Have To Start Somewhere:**



Sayaka Takenouchi, PhD, RN, MPH First to Translate ELNEC Kyoto University and Hospital Kyoto City, Japan







Hyun Sook Kim, PhD, RN, MSW Korea National University of Transportation (KNUT) Seoul, KO





Peking Cancer Hospital Beijing, China







# Development of Palliative Nursing Leadership Courses

- Working close with contacts in various regions of the world to identify current/potential leaders
- Obtain funding
- Role modeling
- Mentoring
- Envision "a plan"
- Develop a realistic "plan"







# Eastern Europe: Provides a Template for Future Leadership Development

- 5-Year Plan
  - Year 1: ELNEC education
  - Year 2: ELNEC education
  - Year 3: Develop palliative care competencies for schools of nursing and practicing nurses
  - Year 4: Leadership 101
  - Year 5: Leadership 201



Under the vision and leadership of Nicoleta Mitrea, PhD, RN





### **Curriculum for Palliative Care Leadership Courses**

- Advanced ELNEC education in pain, symptoms, communication, self-care, and final hours
- Characteristics of leaders
- Characteristics of followers
- How to publish
- How to design Q I projects
- Mentoring
- Presentation skills
- Much more







### 2015: Eastern European Leadership Course



Albania, Armenia, Czech Republic, Greece, Hungary, Romanian, Russia, Serbia





# Kenya, 2016: Interprofessional Palliative Care Leadership Course







# 1<sup>st</sup> Palliative Care Leadership Course Held in Asia, 2016







# Lessons Learned in Developing Palliative Nursing Leadership Courses

- You have to have funding
- Respect each culture
- Go humbly—YOU are the visitor
- Seek 2-3 strong leaders who are committed
- It takes more than 1 trip
- Build relationships
- Mentor

- Follow-up with group via SKYPE, email
- Stay in touch through social media
- Assist in making small, achievable, measurable goals
- Listen
- Role model
- Seek more funding





### 2017 Was a Very Busy/Excellent Year







### 1<sup>st</sup> ELNEC-Pediatric Course in Japan, 2017







# 1<sup>st</sup> ELNEC-Critical Care Course Held in South Korea, 2017







## 1<sup>st</sup> ELNEC-Pediatric Course Held in China, 2017

Shanghai Children's Hospital







### 1<sup>st</sup> ELNEC Course Held in Nepal, 2017







### What's Going on in 2018?

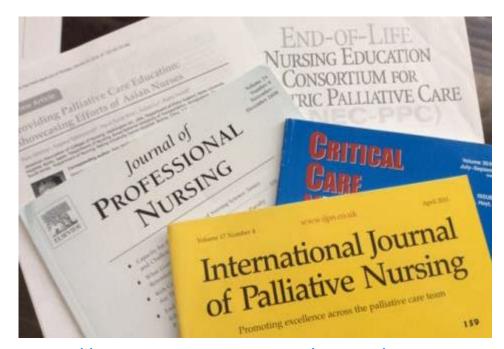
- Bangladesh
- Brazil
- China
- Czech Republic
- India
- Mexico
- New Zealand
- Philippines
- Singapore







### 9 Articles Published in Peer-Review Journals About ELNEC-International



http://www.aacnnursing.org/ELNEC/Resources



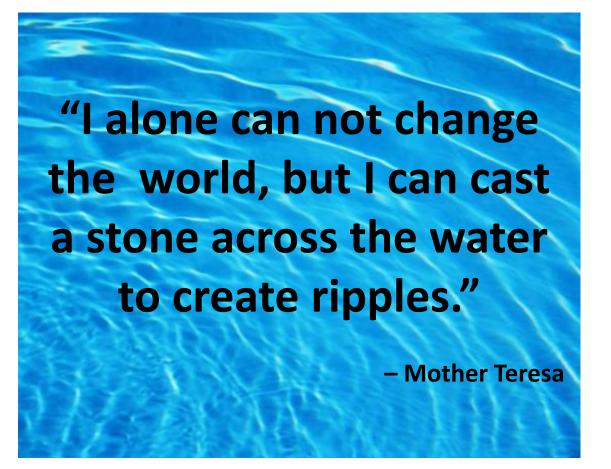


### Your Turn.... Share Your Experiences of Developing Leaders in Your Community, Country,, Internationally













#### References

- American Association of Colleges of Nursing (AACN) (2016).
   Competencies and recommendations for educating nursing students.
   <a href="https://www.aacnnursing.org/Portals/42/ELNEC/PDF/New-Palliative-Care-Competencies.pdf">www.aacnnursing.org/Portals/42/ELNEC/PDF/New-Palliative-Care-Competencies.pdf</a>
- Dahlin, C. (2018). Palliative nursing leadership intensive. *Journal of Pain and Symptom Management*, (55):2. 548-549.
- World Health Organization (WHO). (2018). Fact sheet. http://www.who.int/news-room/fact-sheets/detail/palliative-care
- Worldwide Hospice and Palliative Care Alliance (WHPCA). (2014). Global atlas of palliative care at the end of life files <a href="http://www.thewhpca.org/resources/category/global-atlas-of-palliative-care-at-the-end-of-life">http://www.thewhpca.org/resources/category/global-atlas-of-palliative-care-at-the-end-of-life</a>



