References:

Ansell, C., & Gash, A. (2008). Collaborative governance in theory and practice. *Journal of public administration research and theory*, 18(4), 543-571.

Barden, A. M., Griffin, M. T. Q., Donahue, M., & Fitzpatrick, J. J. (**2011**). Shared governance and empowerment in registered nurses working in a hospital setting. *Nursing administration quarterly*, *35*(3), 212-218.

Bretschneider, J., Eckhardt, I., Glenn-West, R., Green-Smolenski, J., & Richardson, C. (2010). Strengthening the voice of the clinical nurse: The design and implementation of a shared governance model. *Nursing Administration Quarterly*, *34*(1), 41-48.

Burkman, K, Sellers, D, Rowder, C, & Batcheller, J. (2012). An integrated system's nursing shared governance model: a system chief nursing officer's synergistic vehicle for leading a complex health care system. *Nursing Administration Quarterly*, *36*(4), 353-361.

Burkoski, V. & Yoon, J. (2013). Continuous quality improvement: a shared governance model that maximizes agent-specific knowledge. *Nursing Leadership Toronto, Ontario, Canada, 26 Special No 2013*, 7-16.

Dearmon, VA, Riley, BH, Mestas, LG & Buckner, EB (2015). Bridge to shared governance: developing leadership of frontline nurses. *Nursing Administration Quarterly*, 39(1), 69-77.

Franklin, B, Burphy, M, & Cook, P. (2014). Shared governance in an Army clinic: implementing unit practice councils. *Nurse Manager, 45*(11), 44-49.

Hood, K. (2016). Shared governance has given us the power of collaboration. Nursing Times, 112(1-2), 11.

Larkin, M., Cierpial, C., Stack, J., Morrison, V., & Griffith, C. (2008). Empowerment theory in action: The wisdom of collaborative governance. *Online Journal of Issues in Nursing*, 13(2), 2-2.

Myers, M, Parchen, D, Geraci, M, Brenholtz, R, Knisely-Carrigan, D & Hastings, C. (2013). Using a shared governance structure to evaluate the implementation of a new model of care: the shared experience of a performance improvement committee. *Journal of Nursing Administration, 43*(10, 509-516.

Parkosewich, JA (2013). An infrastructure to advance the scholarly work of staff nurses. *Yale Journal of Biological Medicine*, 86(1), 63-77.

Porter-O'Grady T, Malloch K. (2015). *Quantum Leadership: Building Better Partnerships for Sustainable Health.* Sudbury, MA: Jones & Bartlett.

Slatyer, S, Coventry, LL, Twigg, D, & Davis, S. (2016). Professional practice models for nursing: a review of the literature and synthesis of key components. *Journal of Nursing Management*, 24(2), 139-150.