

# EMOTIONAL INTELLIGENCE (EI)

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### **OBJECTIVES**

- Identify why emotional intelligence is important in healthy workplace environments
- Describe ways to increase emotional intelligence
- Discuss and identify nonverbal techniques that help build rapport with others
- Uncover the power that the mind has on the body as well as the power that the body has on the mind

## Simple Definition of EI

Ability to manage emotions in one's self and in others in order to reach desired outcomes.



MEET THE LITTLE VOICES INSIDE YOUR HEAD.



#### Four Areas Of Emotional Intelligence

Self	Self	Social	Relationship
Awareness	Management	Awareness	Management
*Know your story & how it affects you  *Make peace with your past  *Know your beliefs, your emotions & your behavior patterns  *Know your relationship patterns	*Learn skills for breathing & relaxation  *Complete your basic emotional healing work  *Learn skills for soothing & motivating yourself  *Maintain healthy eating & exercise	*Understand nonverbal social signals  *Develop a positive view of others  *Understand basic human emotional needs  *Understand "games" & personal integrity	*Develop skills for reflective listening & empathy  *Learn skills for healthy assertiveness  *Learn conflict resolution skills  *Develop skills for support & affirmation of others



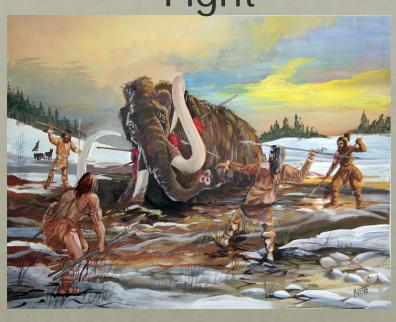
#### The History of Emotional Intelligence

- 1920 Thorndike "social intelligence"
- 1950s Wechsler IQ testing
- 1983 Gardner multiple intelligences
- 1988 Bar-On coins term "EQ"
- 1990 Mayer and Salovey use "emotional intelligence" in journal article
- 1995 Goleman writes Emotional Intelligence



#### FIGHT OR FLIGHT

Fight



Hunter

Flight

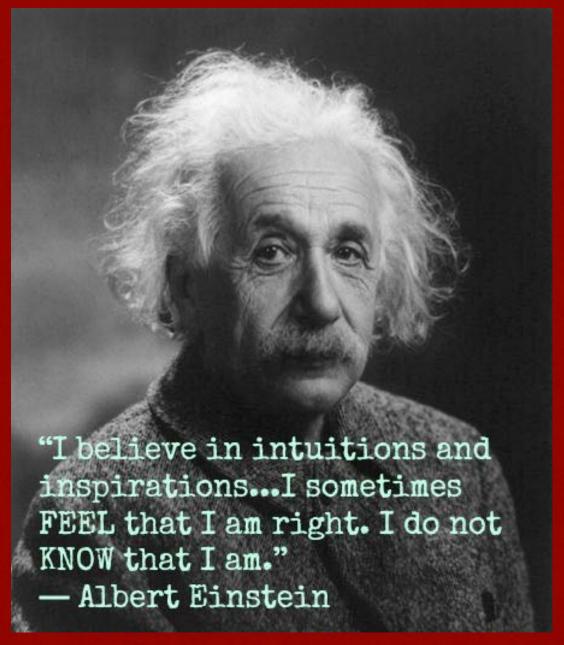
OR



Hunted

That isn't a butterfly in your stomach, it's your 2nd brain.
There are more neurons lining your gut than there are in your spinal cord so your digestive system can work without needing your brain. When you're flooded with emotion, the neurons react and you get a "gut feeling."





Emotional Intelligence plays an important role in peoples work life as well as personal life. It helps in understanding people and knowing what to say, when to say and how to say it.

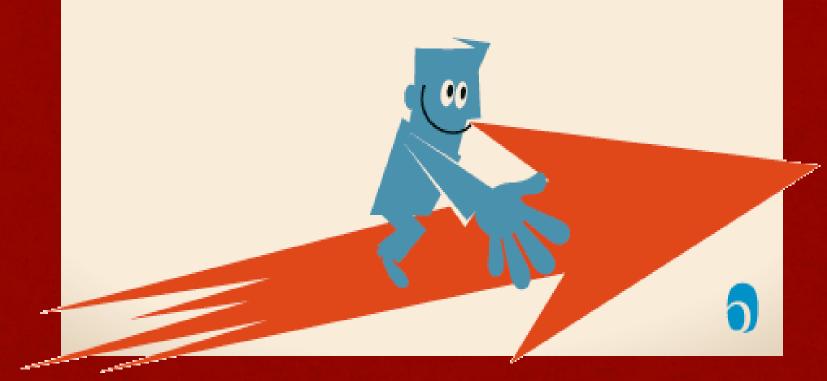
WHAT?

WHEN?

HOW?



# Emotions drive people. People drive performance.



# The SCARF Model What Rewards, or Threatens, Our Social Brains?



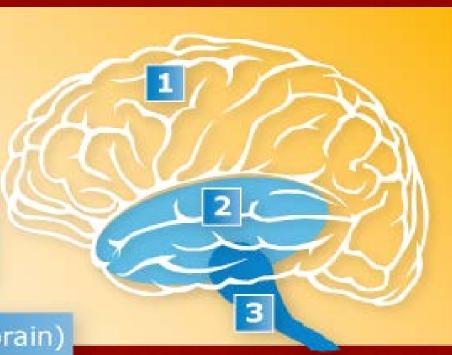
We respond to the perception of...

- STATUS how we compare to others
- CERTAINTY clarity, opposite of confusion
- AUTONOMY ability to make decisions, control
- RELATEDNESS fitting in safely, group membership
- FAIRNESS how we are treated compared to others



#### The Brain

- Neocortex
  - thoughts
  - meanings
  - logic
  - associations
  - feelings about feelings
- Middle brain (limbic system)
  - simple emotions
- Brainstem (reptile brain)
  - fight or flight
  - autonomic functions
  - appetite



(Deficit)

# Dopamine Alertness

Working Memory (Hyper)
Motivation \*(Compulsion)
Clarity (Foggy)

#### Norepinephrine

**Attention** 

#### Concentration

Execution

(Hesitation)

Perseverance \*(Obsession)

Recall Memory

(Doubt)

BALANCED MOOD

**Appetite** 

Intuition

\*(Distractibility)

#### Serotonin Satisfaction

Learning Memory (Confusion)

Pleasure/Pain

(Anxiety)

Relaxation

(Restlessness)

Leaders with Low EQ	Leaders with High EQ	
sound off even when it won't help.	only speak out when doing it helps the situation.	
brush people off when both- ered.	keep lines of communication open even when frustrated.	
deny that emotions impact their thinking.	recognize when other people are affecting their emotional state.	
get defensive when challenged.	are open to feedback.	
focus only on tasks and ignore the person.	show others they care about them.	
are oblivious to unspoken ten- sion.	accurately pick up on the mood of a room.	

# QUIZ HIGH OR LOW EI...

WHAT DOES THE
FOLLOWING
BEHAVIOR
DEMONSTRATE?



"Yes, I think I have good people skills. What kind of idiot question is that?"





# Baseball There's no crying in it



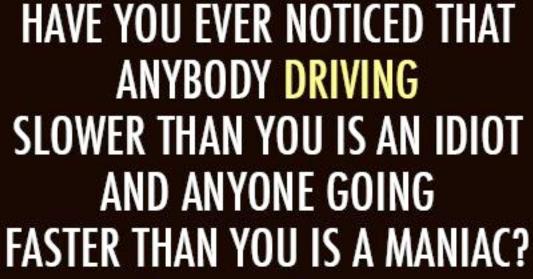
## TOMHANKS

THE UNTOLD STORY BEHIND THE MIRACLE ON THE HUDSON



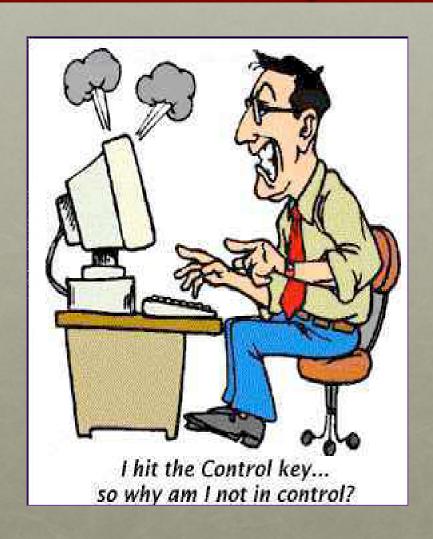
A FILM BY CLINT EASTWOOD

-SULLY-



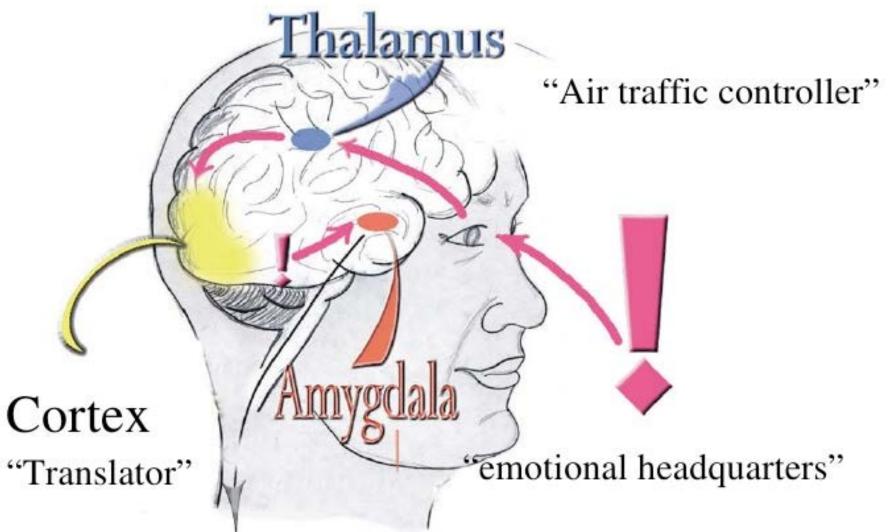


## **Emotional Hijacking**



#### Hijacking



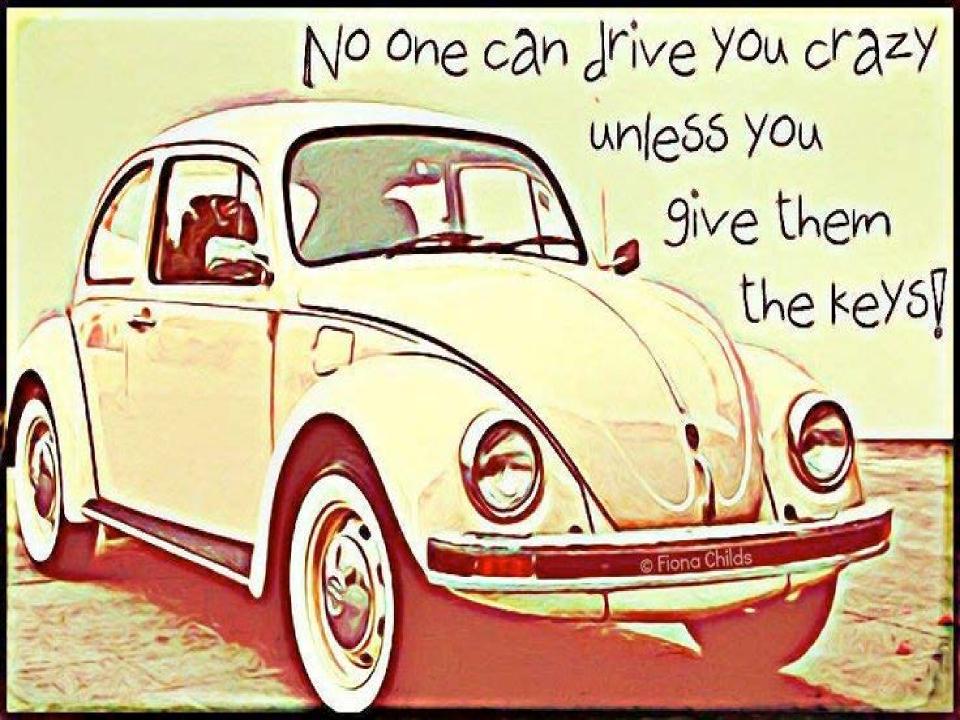




The amygdala in the emotional center sees and hears everything that occurs to us instantaneously and is the trigger point for the fight or flight response.

(Daniel Goleman)

izquotes.com



#### INCREASING YOUR EMOTIONAL INTELLIGENCE

- Observe how you react to people.
- Examine Strength/Weakness/Opportunities & Threats (SWOT).
- Examine how you react to stressful situations.
- Examine how your actions will affect others before you take those actions.
- Apologize when you hurt others or make a mistake.

#### G G

# Life becomes easier when you learn to accept an apology you never got.

ROBERT BRAULT

#### INCREASE YOUR EI

Positive

Negative

#### STRENGTHS

- What professional qualities do I have?
- · What do I do well?
- What is the level of my education?
- What is my biggest achievement?
- What personal qualities do I possess?

#### WEAKNESSES

- What am I bad in?
- · What can I improve?
- What are my personal flows?
- · What tasks do I usually avoid doing?
- · What are the roots of my failures?

**SWOT** 

#### **OPPORTUNITIES**

- What trends do I see in my professional area?
- Can I obtain better education?
- How can I get noticed?
- · Can I work something differnt?
- Who can support me in achieving my goals?

#### THREATS

- What obstacles do I face?
- Who/what may get in my way?
- · Are there changes in labor policies?
- Is technology changing my professional field?
- Am I marketable?

Internal

#### NAME IT TO TAME IT

- Notice & name your emotions
  - Take responsibility for your emotions
    - Less likely emotions spill out at the expense of others
    - In order to tame emotions, name emotions = feeling of control.
    - · Feel emotions; not act on them.



A big part
of emotional
intelligence
is being able to
feel an emotion
without having
to act on it.

THEPSYCHMIND.COM

#### **EMOTIONS & YOU**

What word described you on a 'good' day?



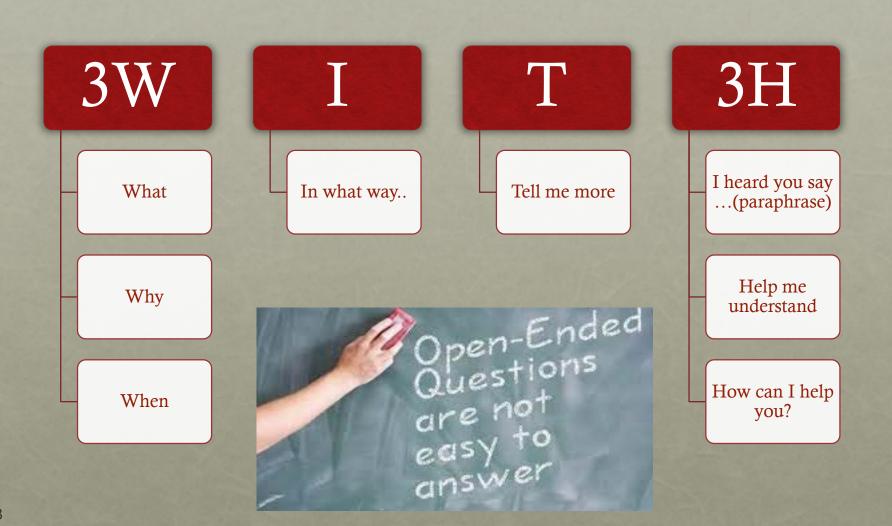
What word to described you on a 'bad' day?

#### Emotional Intelligence

- The Aristotle quote
  - Getting angry is okay so long as you get angry for the right reason with the right person to the right degree using the right words with the right tone of voice and appropriate language.

# Say what you mean, but don't say it mean.

### **Use Open Ended Questions**



### Silence & smile

are two powerful tools. Smile is the way to solve many problems. & Silence is the way to avoid many problems.

Emotional intelligence, more than any other factor, more than I.Q. or expertise, accounts for 85% to 90% of success at work... I.Q. is a threshold competence. You need it, but it doesn't make you a star. Emotional intelligence can.

(Warren Bennis)

izquotes.com

#### **EXERCISE**

- Write a list of all your roles:
  - nurse, manager, parent, friend, etc

• Put the list in priority order based on what you value the most and what is most important to you – don't compromise.

### WHERE IS YOUR NAME ON THE LIST?

"...Place the oxygen mask on yourself first before helping small children or others who may need your assistance."



### NEUROTRANSMITTER BOOSTERS

#1: Mindfulness

#2: Positive self-talk

#3: Forehead Massage

#4: 8-8-8 Breather

#5 Family / Friends

#6: Hobby

**#7:** The Bathroom Singer

#8: Stretch Away Tension

#9: Walk / Exercise

#10: Fill in the blank

Chocolate: High in magnesium and other 'feel good' nutrients





Energy enhancing



Walnuts: Loaded with Omega 3 and other brain

nutrients



Epsom Salts: Calming



Water: Hydration increases energy and lowers stress



Cayenne Pepper Depression Reliever



Helps raise serotonin



Green Smoothie: For an energy zap





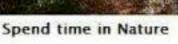
Walking: Clears the mind and raises Serotonin



Almonds: Brian food & magnesium



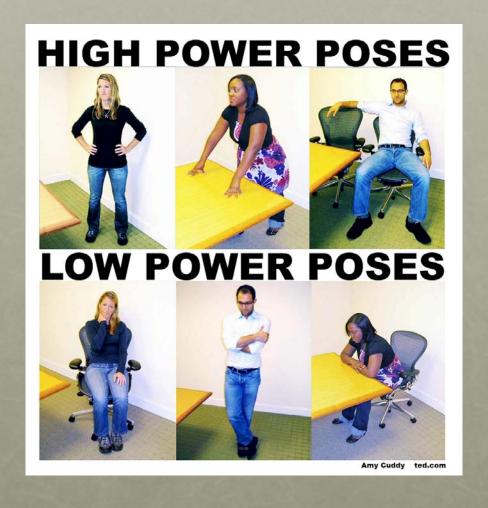
Oats: Eases Depression



## How Body Language Can Lower Stress



### YOU ARE... HOW YOU FEEL



### FIGHT OR FLIGHT





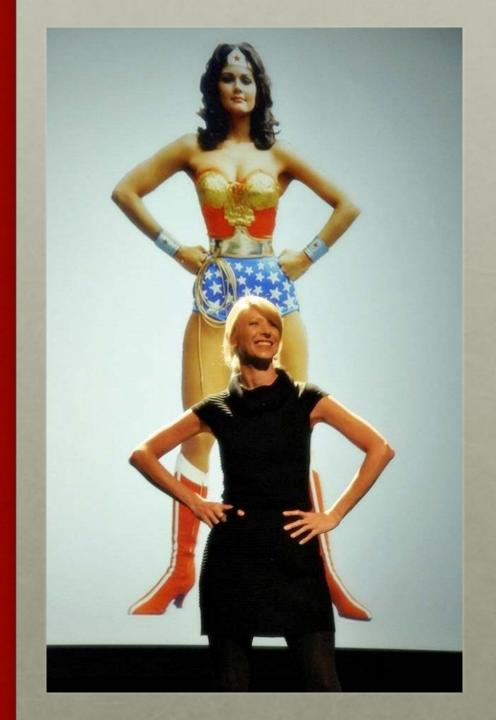




#### **POWER POSING**

### As little as two minutes hold a high power pose:

- Increases testosterone
- Decreases cortisol levels
- Increases appetite for risk
- Increases job performance
- Configures our brains to cope well in stressful situations



### CONFIGURE YOUR BRAIN TO STOP DOUBTING

Fake it 'til you become it.



"Even if we have the illusion that we are in control, our cognitive functions are preserved."

Amy Arnsten, Professor of Neurobiology, Yale Medical School

### Our bodies change our minds

...and our minds change our behavior

...and our behavior changes our outcomes.

15:47 / 21:03

I have learned that people will forget what you said, people will forget what you did, but people will never forget how you made them feel.

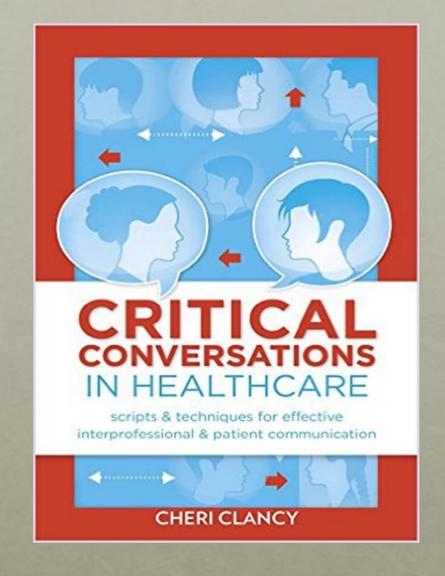
Maya Angelou 1928-2014



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- Mauno S., Ruokolainen M., Kinnunen U. & De Bloom J. (2016) Emotional labour and work engagement among nurses: examining perceived compassion, leadership and work ethic as stress buffers. *Journal of Advanced Nursing* 72(5), 1169–1181. *doi:* 10.1111/jan.12906





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