Designing a Program Plan for Implementing Skin-to-Skin Contact (SSC) in the Obstetrical Surgical Suite (OB OR)



Disclosures and Objective

- Author: Dr. Jeffrey S. Fouche-Camargo
- Employer: Gwinnett Medical Center
- Disclosures: No relative conflicts of interest; no commercial support or sponsorship received
- Objective:
 - Define a plan to implement skin-to-skin contact in the obstetrical surgical suite

Setting



Importance of Breastfeeding

- Most important interventions to reduce global infant mortality:
 - Exclusive breastfeeding for six months
 - Continued breastfeeding for two years

Breastfeeding Rates

 Exclusive breastfeeding rates in the US and Georgia are distressingly low

Measure	US Rate (2011)	Georgia Rate (2011)	Healthy People 2020 Target
Initiation/early postpartum	79.2%	70.3%	81.9%
Any breastfeeding at 6 months	49.4%	40.1%	60.6%
Any breastfeeding at 12 months	26.7%	20.7%	34.1%
Exclusive breastfeeding at 3 months	40.7%	27.2%	46.2%
Exclusive breastfeeding at 6 months	18.8%	14.5%	25.5%

(Centers for Disease Control and Prevention, 2014)

Economic Impact of Breastfeeding

- U.S. Healthcare costs would be reduced by:
 - US\$13B if 90% of newborns were exclusively breastfed
 - US\$10.5B at 80% compliance

Baby-Friendly Hospital Initiative

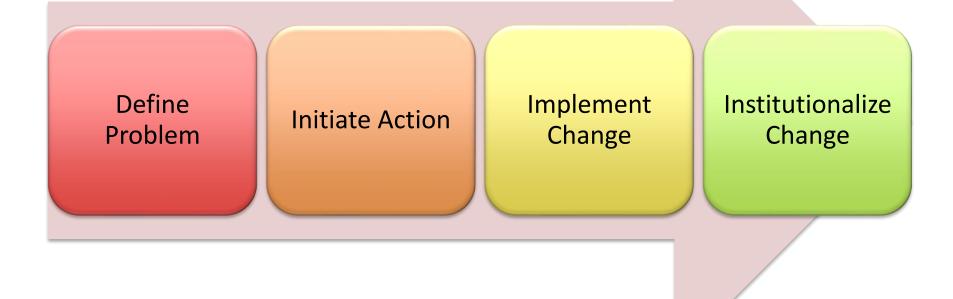


What Does the Evidence Say About SSC and Breastfeeding?

- SSC improves breastfeeding success and prolongs duration of breastfeeding:
 - A 2012 Cochrane review by Moore, Anderson, Bergman, & Dowswell
 - My own systematic review and meta-analysis (submitted for publication)

Theoretical Framework

Stage Theory of Organizational Change



Kaluzny and Hernandez (1988)

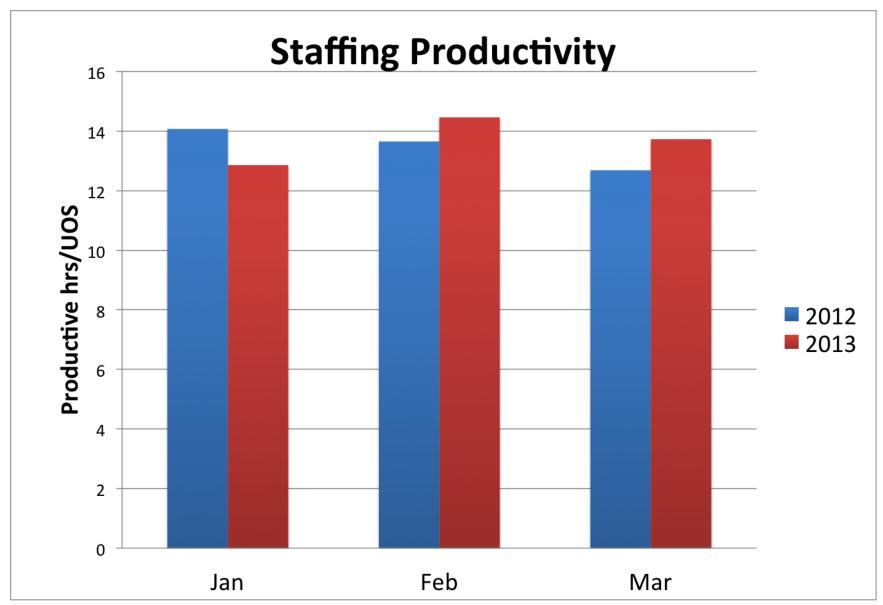
Program Evaluation of SSC Following Vaginal Birth

Staffing productivity

Operational changes

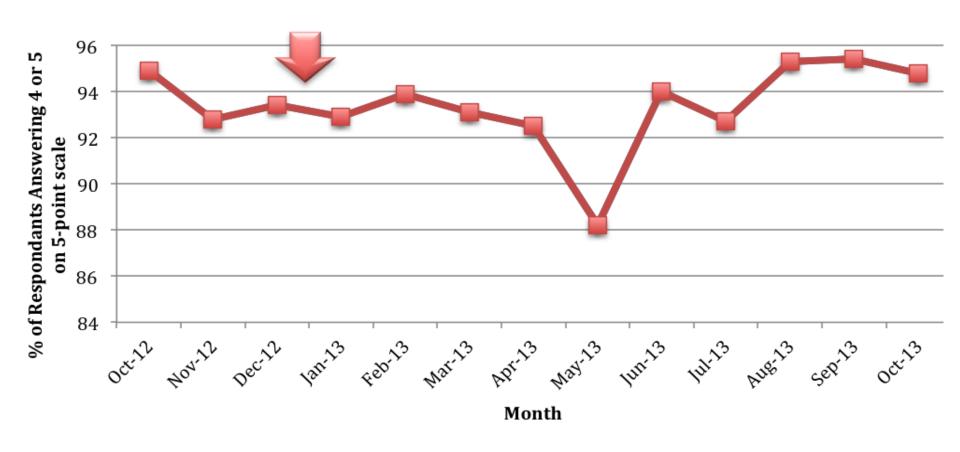
Patient satisfaction

Breastfeeding rates



<u>Analysis</u>: No significant impact on staffing was realized as a result of implementing SSC following vaginal birth, t(2) = 0.458, p = 0.69.

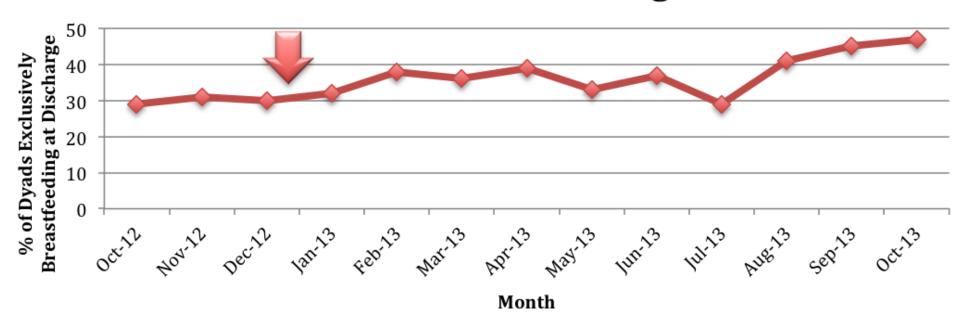
Impact on Patient Satisfaction



<u>Analysis</u>: Patient satisfaction was not significantly different after implementation of SSC, t(9) = -0.640, p = 0.75.

Impact on Breastfeeding

Exclusive Breastfeeding



Analysis: Differences in exclusive breastfeeding for three months prior to implementing SSC and for ten months after implementation were significant, $\chi 2(1, N=1232) = 10.53$, p = 0.001.

Pre-implementation Planning

- · Force field analysis
- · SWOT analysis
- Algorithm
- · Education plan

Force Field Analysis

SSC

initiated

in the OB

OR



(Positive forces for change)

Majority of associates are women with birth experience

Many OBs supportive of SSC & BF

Nurses comfortable with SSC after vaginal birth

Staff motivated to achieve Baby-Friendly designation **Restraining Forces**

(Obstacles to change)

Concerns about sterility of field

ECG leads are in the way

Someone needs to help hold/watch baby

Physical layout of OR

Strengths

- Already implemented for vaginal birth
- OB OR is a separate surgical suite
- Nurses motivated
- SSC requested by families
- Some OB and anesthesia providers ready for change

Positive Forces

Opportunities

- Excellent marketing advantage
- Will help achieve Baby-Friendly designation
- Opportunity to showcase success to other facilities looking to implement

Weaknesses

- Staffing constraints
- Some OB providers not onboard
- Several anesthesia providers not willing to implement
- Some pushback from nurses about "another new change"

Negative Forces

Threats

 Accreditation bodies may have concerns about sterility of surgical field

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Algorithm for SSC in the OB OR



Education Plan

- Audiences identified
- Multiple modalities
 - eLearning modules
 - 1:1 education
 - Flyers/posters
 - CME activity
 - In-services
 - Huddles

Process Measure

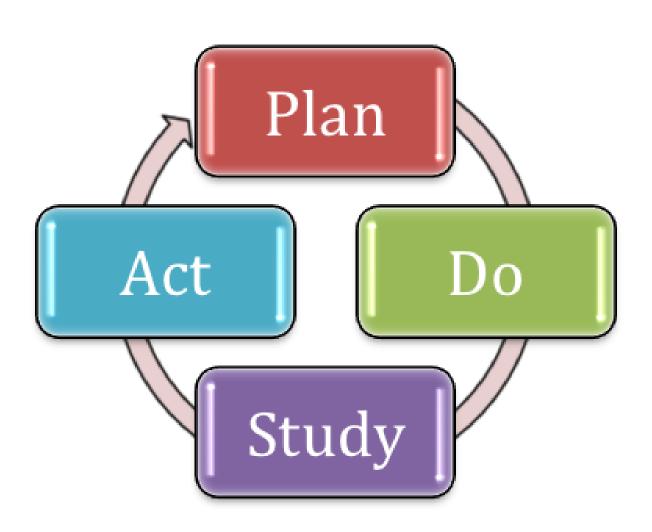
 Percentage of maternal/infant dyads at ≥ 36 weeks without medical complications that received SSC in the OB OR



Outcomes Measures

- For patients that delivered via cesarean at ≥36 weeks without medical complications:
 - the mother's perception of having adequate time to bond with her newborn
 - percentage that exclusively received breastmilk
 while in the hospital

Small Tests of Change



Phased Roll Out Plan

Phase 1

Phase 2

Phase 3

- Scheduled cases on day shift
- Add-on cases on day shift
- All births

Implications

- Facility anticipates increase in exclusive breastfeeding
- Baby-Friendly site visit planned for late fall 2015
- Nurse champions planning poster presentation for AWHONN conference
- Healthier moms and babies!

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