

# *Factors predicting to work happiness of professional nurses*



**Kongkwan Boonyarak, RN, MSN**

**Department of nursing, Police General Hospital, Bangkok, THAILAND**

# *Introduction*

- ☐ A shortage of nurses exists all over the world, including in Thailand
- ☐ Part of this shortage appears to be due to nurses' low job satisfaction, low retention and high turnover
- ☐ Work happiness or joy at work has been highlighted as a contributing factor to intent to reflecting a shortage of nurses



# *Introduction*



**What makes  
people happy**

**Why some people  
are happier  
than others**

**Something in the environment or  
circumstances of the person makes  
them happy**

**Something inside the person  
predisposes them to be happy**

**An interaction of person and situation  
creates happiness**

**Volitional behaviors impact happiness**



# *Statement of problem*

- ❑ RNs in Police General Hospital recognize that work happiness is contributed to recruitment and retention problems
- ❑ Happiness at work : key cornerstones to ensure the retention and job satisfaction
- ❑ If administrators identify factors influencing happiness at work and implement effective strategies : RN turnover rates ↓  
recruitment and retention rates ↑



# *Study purposes*

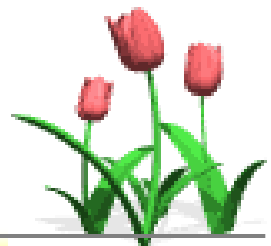
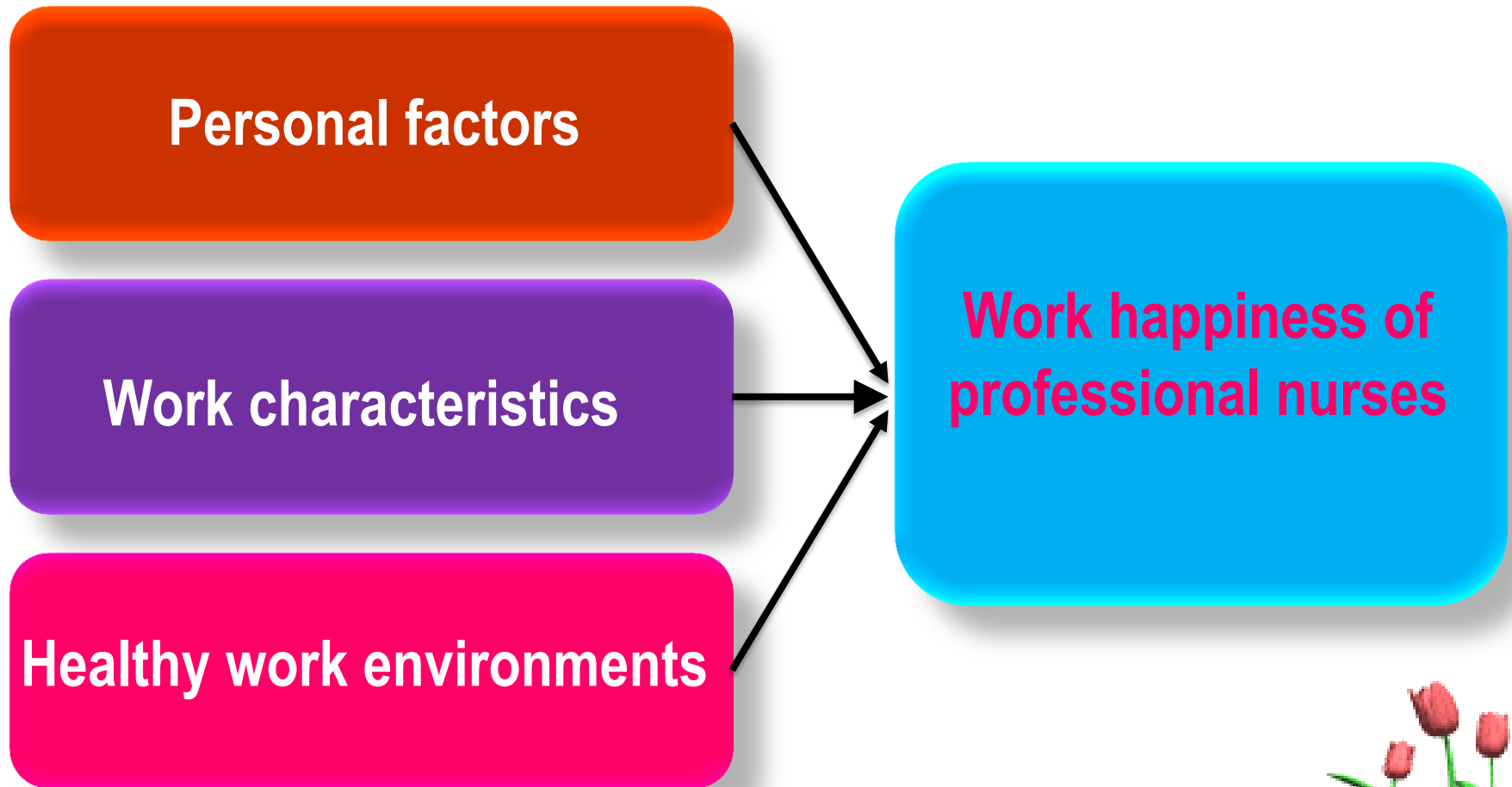
☐ To study work happiness of professional nurses in Police General hospital

☐ To examine relationships among personal factors, healthy work environments, work characteristics and work happiness

☐ To analyze predictors of work happiness as perceived by professional nurses in Police General Hospital



# *Research framework*



# *Methodology : Design & Sample*



**Descriptive correlation survey design**



**Population : Professional nurses in Police General hospital**



**Multi-stage sampling : 297 persons**



**Data collection : 4 weeks in October 2010**



**Response rate of questionnaires = 89.9 %**



# *Methodology: Research instrument*

Instruments	Components	Items	Alpha
Healthy work environments	6	42	.96
Work characteristics	5	30	.95
Work happiness	4	30	.93





# *Methodology : Statistics analysis*



**Descriptive statistics**



**Pearson's product moment correlation coefficient**

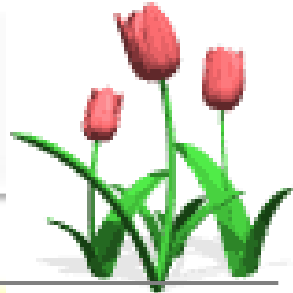


**Stepwise multiple regression analysis :**

**⇒ Predict work happiness of professional nurses**



**Significant level = 0.05**



# Results

**Table 1 :** Descriptive statistics for work happiness of professional nurses

Work Happiness of professional nurses	Mean	S.D.
Positive affect	4.36	0.63
Work achievement	4.30	0.56
Connections	4.27	0.55
Recognition	4.25	0.65
Overall	4.23	0.54



# Results

**Table 2 :** Person correlation of Work characteristics, Healthy work environments and Work happiness of professional nurses (N = 267)

Variables		Work Characteristics	Healthy Work Environments	Work Happiness
Work Characteristics	Pearson Correlation Sig. (2-tailed) N	- 267		
Healthy Work Environments	Pearson Correlation Sig. (2-tailed) N	.406** .000 267	- 267	
Work Happiness	Pearson Correlation Sig. (2-tailed) N	.528** .000 267	.454** .000 267	- 267

**\*\* Correlation is significant < 0.05 level (2-tailed)**

# Results

**Table 3 :** Correlation of personal factors, healthy work environments, work characteristics and work happiness

Factors	r	p-value	Results
Personal factors			
<input type="checkbox"/> Age	.283	.056	No correlation
<input type="checkbox"/> Marital status	.148	.201	No correlation
<input type="checkbox"/> Educational level	.112	.185	No correlation
<input type="checkbox"/> Year of experience	.48	.052	No correlation
Work Characteristics	.528	.000	Correlated
Healthy Work Environments	.454	.000	Correlated



# Results

**Table 4** : R, R<sup>2</sup>, R<sup>2</sup> adjusted values in the prediction of work happiness

State of predictors	R	R <sup>2</sup>	R <sup>2</sup> adjusted	f	p-value
Work Characteristics	.528	.279	.276	102.351	.000
Work characteristics + Healthy work environments	.589	.347	.342	70.169	.000



# Results

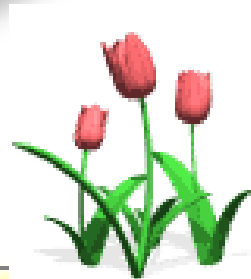
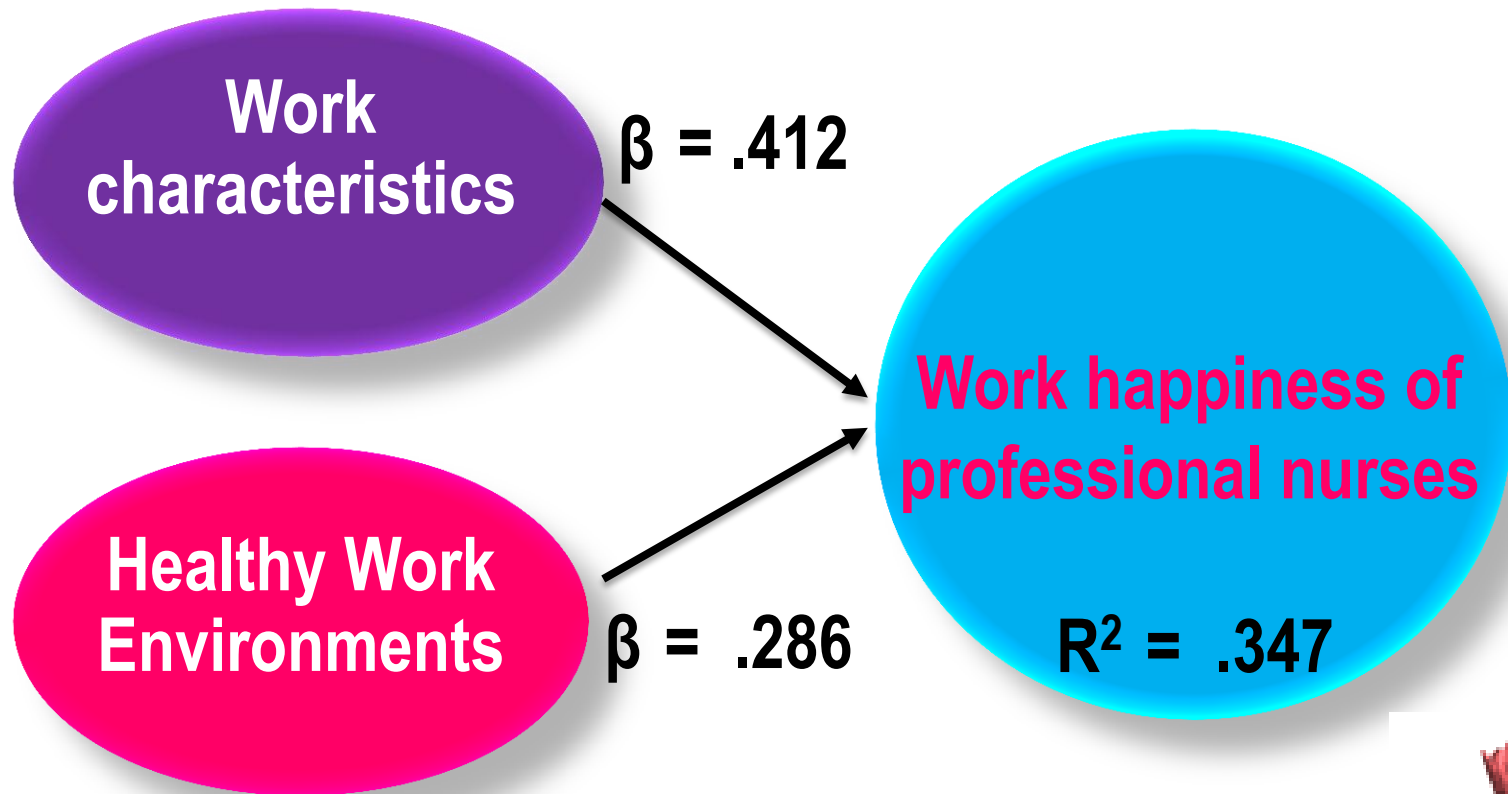
**Table 5 :** Predictive coefficient of the predictors in terms of row scores (b) and the standard scores (Beta) in the prediction of work happiness

predictors	b	SE.b	Beta	t	p-value
Work Characteristics	.668	.088	.412	7.561	.000
Healthy Work Environments	.283	.054	.286	5.261	.000
constant	83.872	10.878	-	7.710	.000
R = .589      R <sup>2</sup> = .347      F = 70.169					



# Results

Multiple linear Regressions : **Predictors to work happiness**



# Results

Regression equation for the standardized variables :  
**Predictors to work happiness**

**Work happiness of professional nurses**

$$= .412^* \text{ Work Characteristics} + .286^* \text{ Healthy Work Environments}$$





# Conclusions & Discussion



Work happiness perceived by professional nurses in Police General Hospital : **high level**



**Love and satisfy with experience in Police General Hospital**



**Proud of their work and supporting role given by Royal Thai Police**



**Achieve challenging goal and given tasks**



**Enjoy working in friendly environments and accept a seniority system**



# Conclusions & Discussion



Personal factors are **not related** to work happiness while work characteristics and healthy work environment can **increase work happiness**



Individuals bring different needs, life satisfaction and expectations to work



Healthy work environments and work characteristics that link to job satisfaction, engagement and organizational commitment



Individuals and organization should increase happiness in the workplace



# *Study Implications*



**Appropriate work environment and work characteristics should be provided for nurses in order to increase their happiness at work**



**Work happiness is likely to be one of key factors to keep and inspire the high-quality professional nurse to continue their challenging career**



**Thank you...**



**for your  
attention**



**Authors : Pol. Lt. Col. Kongkwan Boonyarak  
Asst. Prof. Dr. Areewan Oumtanee**



**Acknowledgments :Thailand Nursing and Midwifery Council**