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Enhancing Data Quality Using Data Management Strategies, Performance Measures, and Technology to Support Evidence-Based Practice

Symposium: STTI Congress 2019



Rita Wilson eHealth Program Manager



Dr. Shanoja NaikData Analyst/Statistician



Danny Wang Evaluation Analyst

Symposium Objectives

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This symposium presents approaches to enhance data quality to support the implementation and evaluation of RNAO's best practice guidelines. These approaches include:



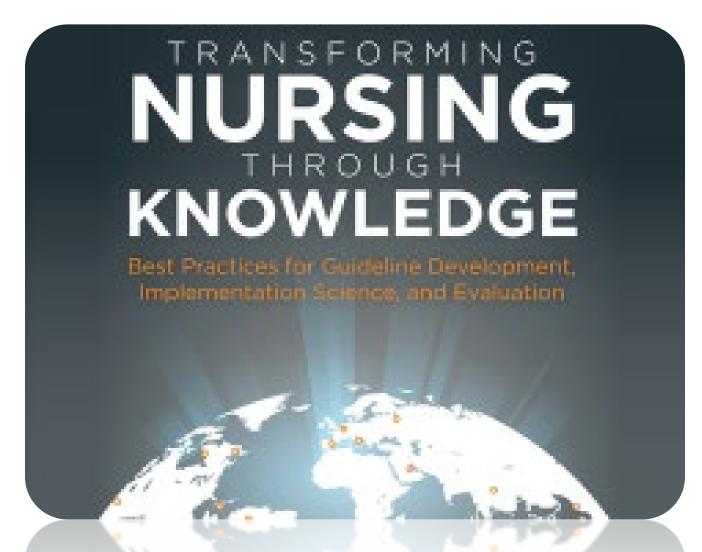
Who We Are

RNAO



Our Vision

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Locally, Nationally and Internationally!

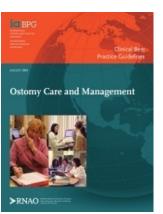
Best Practice Guideline (BPG) Program

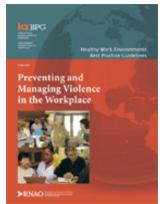
RNAO has been funded by the Ontario Ministry of Health and Long-Term Care since 1999 to:

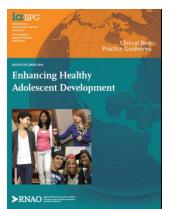
Develop, disseminate, and **actively support the uptake** of evidence-based clinical, healthy work environment & system BPGs and to **evaluate** their impact.

53 Best Practice Guidelines











BPG Program Pillars

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RNAO's BPGs are...

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Systematically developed statements/recommendations



Based on best evidence



Resources to inform decision making for better client outcomes





Visit: http://www.agreetrust.org/resource-centre/agree-ii/ http://www.gradeworkinggroup.org/



Best Practice Spotlight Organization (BPSO)

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An organization that partners with RNAO to implement three (3) or five (5) clinical BPGs over a 3-year period and attain the BPSO Designation

Service BPSOs:

- Focus on evidence-based practice to impact client outcomes
 - Various sectors: primary care, hospital care, home care, long-term care and public health

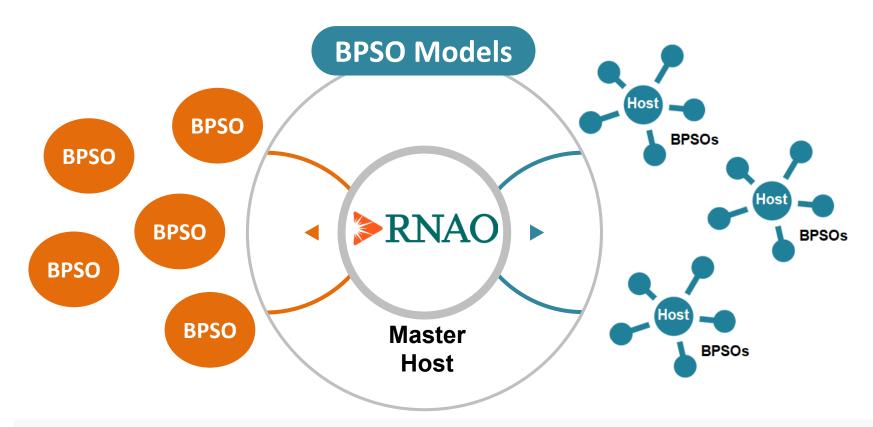
Academic BPSOs:

 Focus on evidence-based nursing education, to impact student learning and client outcomes



Two Types of BPSO Models

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BPSO Direct:

 Organizations directly partner with RNAO to attain and maintain the BPSO designation.



BPSO Host:

 Organizations partner with RNAO to oversee the BPSO designation in their jurisdiction.

RNAO's NQuIRE® Data System

Best Practice Spotlight Organizations (BPSO) 2012 **BPG Implementation BPGs, Order Sets & Performance Measures** De-identified, aggregated data **NQuIRE* Data System** 10

Evaluation Reports

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Nursing Quality Indicators for Reporting and Evaluation

Focus of Presentations

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Data
Management
Strategies



Guideline-Based
Performance
Measures



Technology-Enabled Implementation

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Data Management Strategies to Enhance the Evaluation of Evidence-Based Nursing Practice

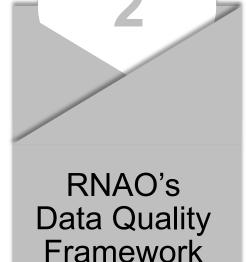
Dr. Shanoja Naik
Data Scientist/Statistician

Presentation Overview

This presentation highlights approaches to enhance the data quality of an international nursing data system that supports BPSOs that partner with RNAO to implement and evaluate BPGs. It focuses on:



Data
Management:
What is it?





Data Management

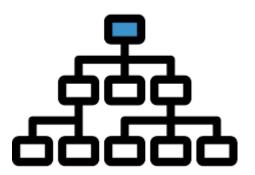
- RNA
- Data management is the development of architectures, policies, practices and procedures to manage the flow of data in an organization.
- Three applications of data management:
 - Data design
 - Data storage
 - Data security



Importance of Data Management in Health Care

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- Data management is essential to:
 - Address the complexity and dynamics of the data structures in health care organizations
 - Ensure high data quality
 - Organize and maintain the variety and volume of data collected in health care organizations



The Need for Data Management at RNAO

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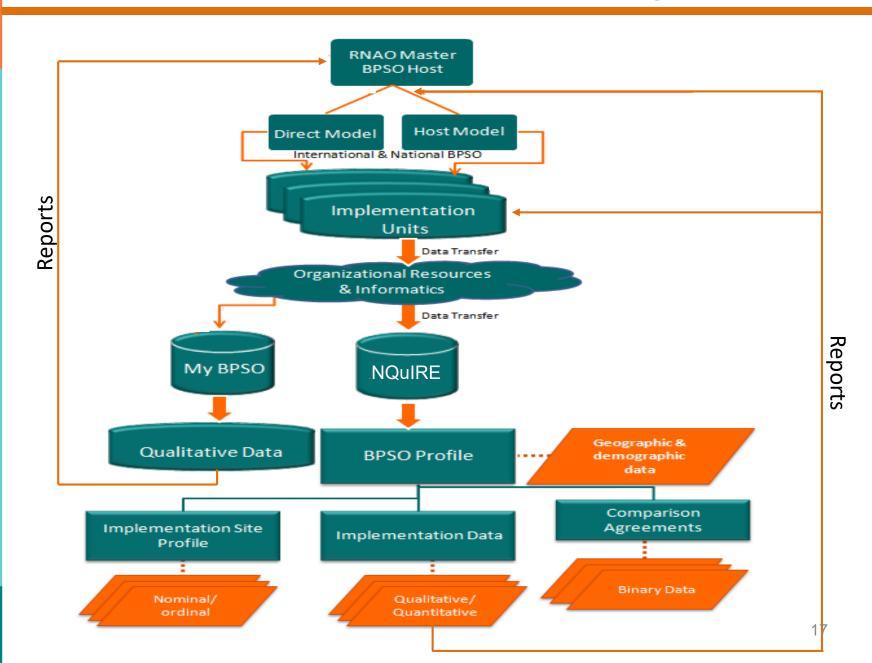
Global BPSO Network



More than 800
health service and
academic BPSOs
from across the globe
submit data to the
NQuIRE system

RNAO-BPSO Data Flow Diagram

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Data Management Challenges

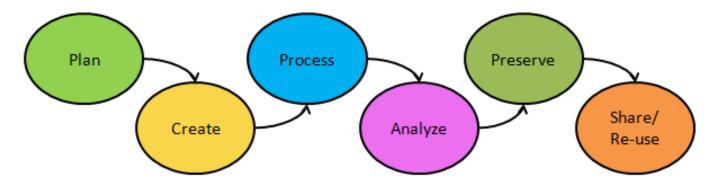
- RNA
- Data collection: laborious manual processes
- Data reporting: high volume and multiple data entry points
 Unit level → Organization level → NQuIRE
- Data transfer: manual data submission via webform
- Data errors: increased risk



Data Management Plan

A two-part data management plan was implemented:

1. NQuIRE data management life cycle



2. NQuIRE data quality framework





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Data
Management:
What is it?

2

RNAO's Data Quality Framework



RNAO's Data Management Strategies

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The Data Quality Framework has four components:

1. BPSOs

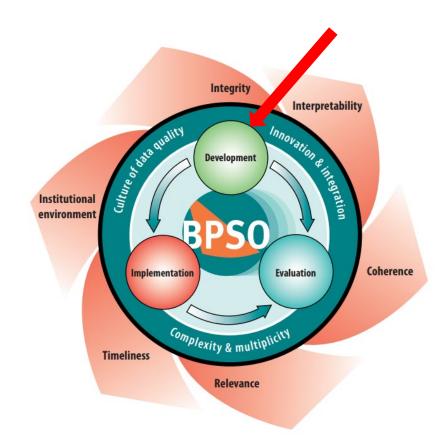
- Core of the framework
- Data producers, consumers, and stewards



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2. BPG program portfolios:

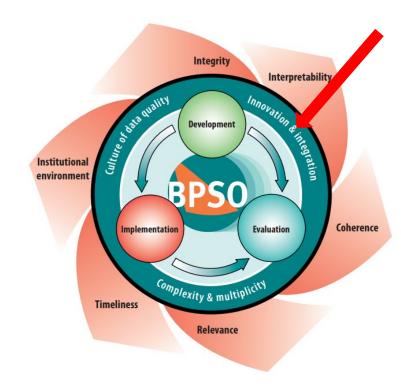
- Development
- Implementation
- Evaluation



Data quality is the joint responsibility of all BPG program portfolios and all BPSOs.

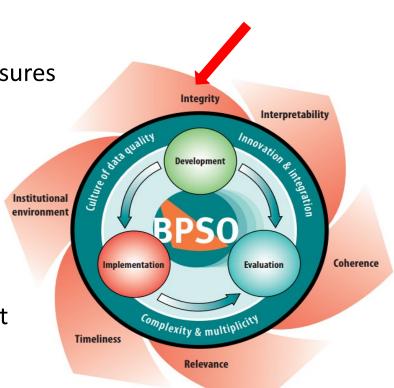
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- 3. Three key contextual factors impact data quality:
 - Culture of data quality
 - Innovation & integration
 - Complexity and multiplicity



Establishing data stewardship throughout the NQuIRE data lifecycle is essential.

- 4. Six data quality dimensions:
 - Integrity
 - accuracy, completeness, consistency
 - Interpretability
 - Accessibility, clinical context
 - Coherence
 - Comparable performance measures
 - Relevance
 - Value (fit for purpose)
 - Timeliness
 - Timing, frequency
 - Institutional environment
 - Adequacy of resources/support

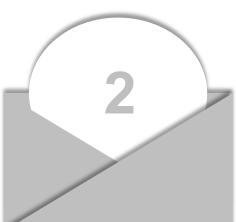




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Data
Management:
What is it?



RNAO's Data Quality Framework



RNAO's Data Management Strategies

RNAO's Data Management Strategies

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• RNAO's data management strategies targeted two areas:



- 1. NQuIRE Data System
 - Data quality assessments



- 2. BPSOs
 - Data quality audits

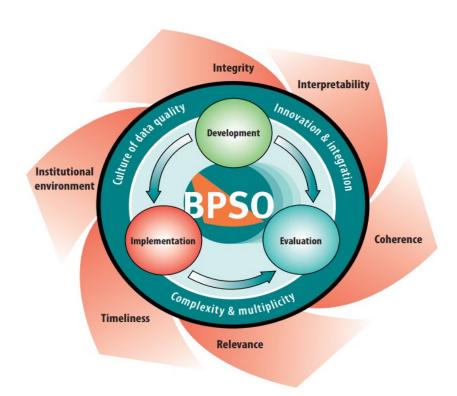
Data Quality Assessments

R

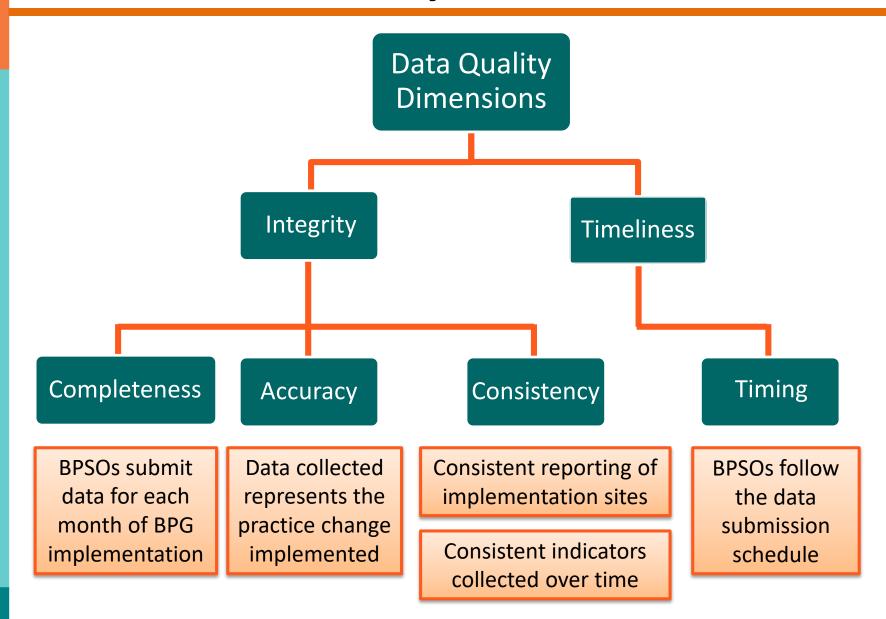
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The Data Quality Framework facilitates the assessment of:

- BPG implementation process
- NQuIRE data system



Data Quality Assessments



Attributes for Assessments

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- Missing data submission
- Number of errors
- Alignment of BPSO based on percentiles calculations
- BPSO averages by indicators
- Unit-level averages by BPSO
- NQuIRE averages, standard deviation and confidence intervals
- Sector-specific NQuIRE averages

Data Quality Audits for BPSOs

- RNA
- Missing data and completeness
 - Include estimated missing data entry
- Timeliness of reports
- Data collection and aggregation:
 - BPSO level aggregation process
 - Unit- and organization-level data collection strategies
 - Sampling procedures
- Data integrity and accuracy
- Relative improvements of the data based on NQuIRE reports

Conclusion

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Three approaches to enhance data quality were reviewed:

- 1. Systematically developed data collection procedure
- 2. Data management plan for the NQuIRE data life cycle
- 3. Data quality audits

Using these approaches enabled RNAO to collect valuable data to identify the BPSOs' perceptions, needs and experiences and enrich the BPSO Program.



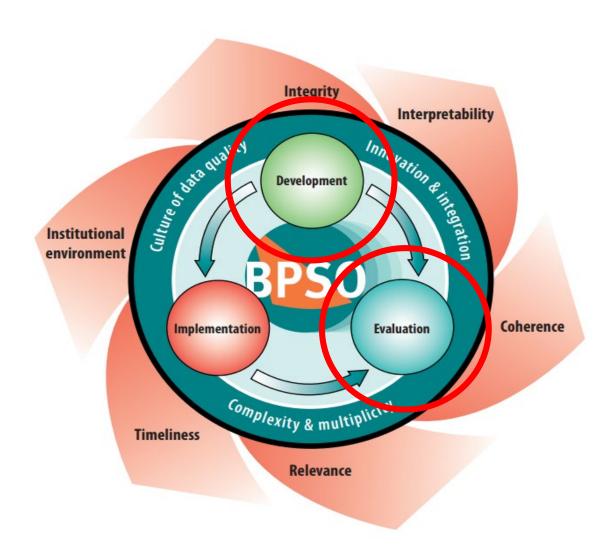


Conceptual Framework for Developing
Guideline-Based Performance Measures
to Evaluate Evidence-Based Practice and
Enhance Data Quality

Danny Wang RN, BScN Evaluation Analyst

Presentation Focus

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Presentation Overview

Guideline-Based Performance Measures (GBPM) Introduction **GBPM Development** Overview of conceptual framework • Alignment with guideline development

Evaluation of GBPM

- Application of the Data Quality Framework
- Results of data quality assessments

Guideline-Based Performance Measures Definition

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Guideline-based performance measures (GBPM) are fully aligned with evidence-based practice guidelines, and are the specific and quantifiable representation of a capacity, process, or outcome relevant to the assessment of health care quality.

(Grinspun et al., 2015; Kahn et al., 2014)

GBPM: A Global Perspective

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GBPM are widely used internationally to demonstrate the impact of BPG implementation and support ongoing quality improvement.

(Nothacker et al., 2016)

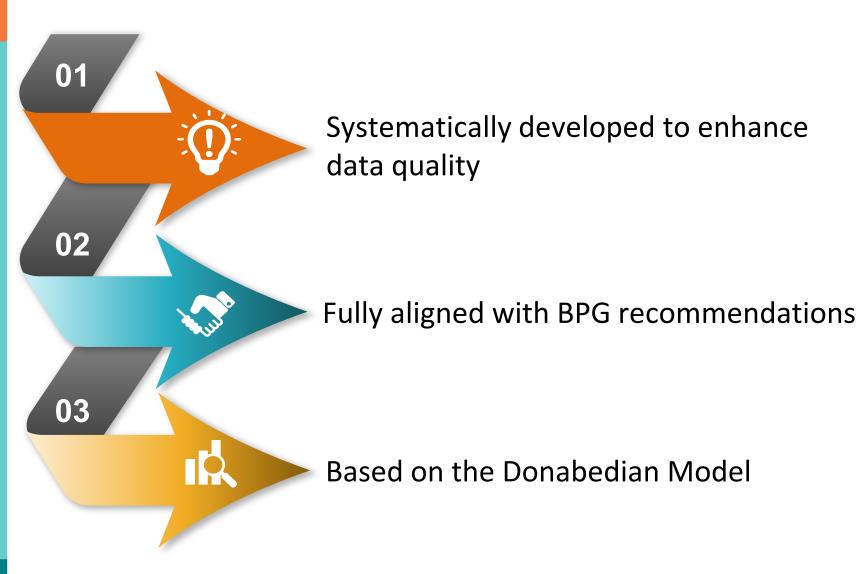


Global BPSO Network



GBPM Characteristics

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The Donabedian Model and GBPMs





Structure

Human resource attributes of the setting in which care occurs



Process

What is done to and for clients in the process of providing care



Outcome

The effect of care on the health status of clients

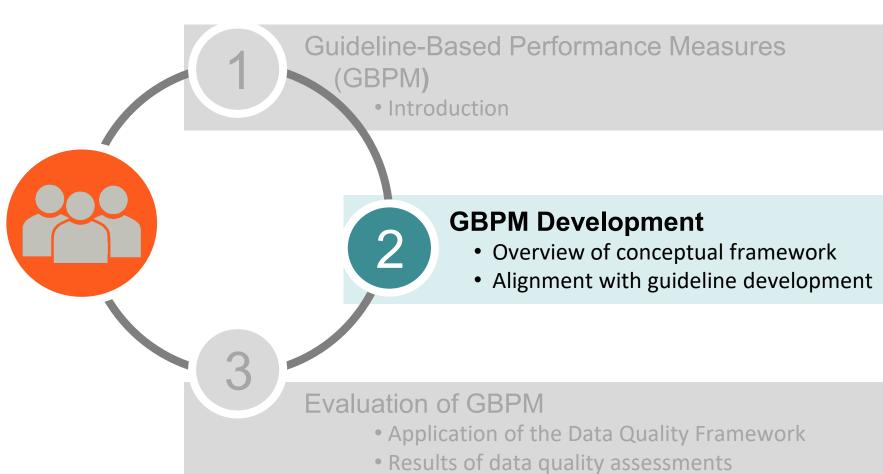
(e.g. nursing hours per patient day, turnover, absenteeism)

(e.g. % of persons with pressure injuries who received comprehensive assessment on initial contact)

(e.g. % of persons whose stage II to IV pressure injury worsened)

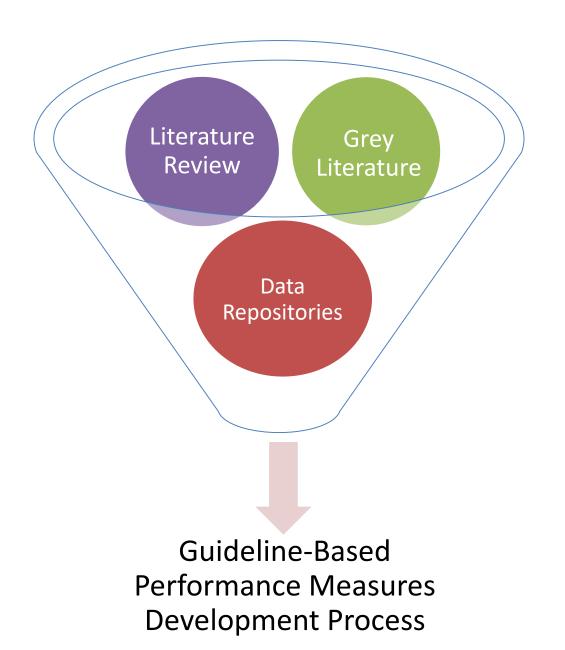
(Donabedian, 1996 & 2005)

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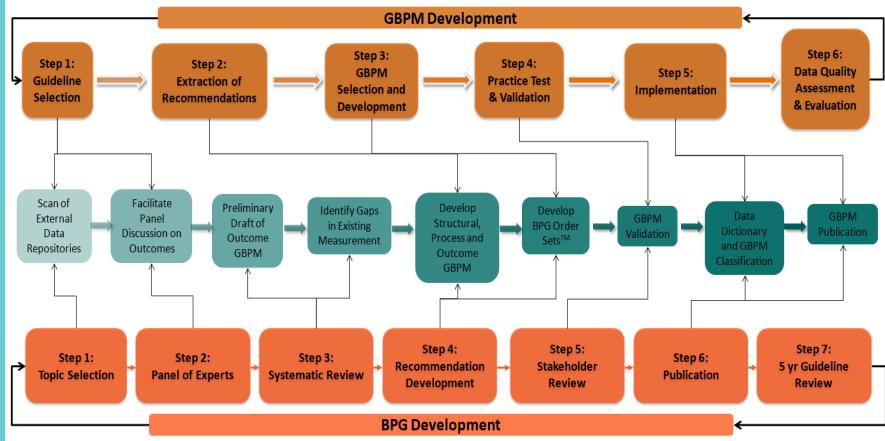
GBPM Development Method

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GBPM Development: Conceptual Framework

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(Grdisa et al., 2018)

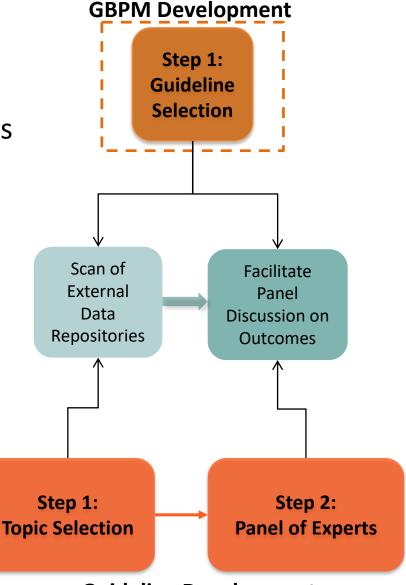
GBPM Development: Step 1

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- 1. Guideline Selection
 - Scan external data repositories
 - Identify existing performance measures
 - Obtain feedback from panel of experts
 - Refine research questions



Alignment with External Data Repositories

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Guiding Parameters:

- 1. Operational definition [exact or related]
- 2. Nursing sensitive
- 3. Same Data Elements and Inclusion/Exclusion criteria [if available]

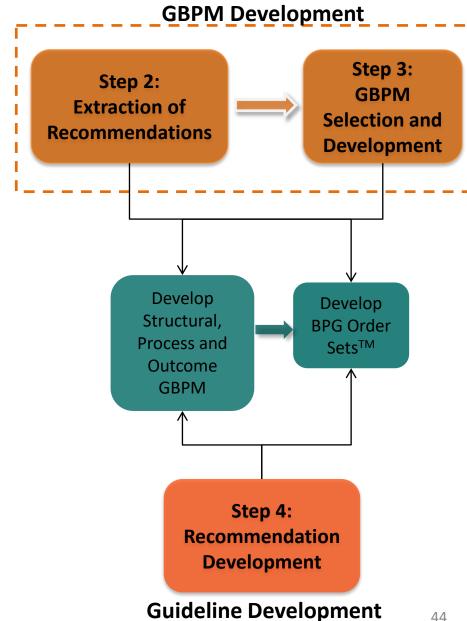
Matching Criteria:

- Fully aligned if 1, 2 & 3 are met
- Partial alignment if 1 & 2 are met
- No alignment: if 1, 2, & 3 are not met

GBPM Development: Steps 2 & 3

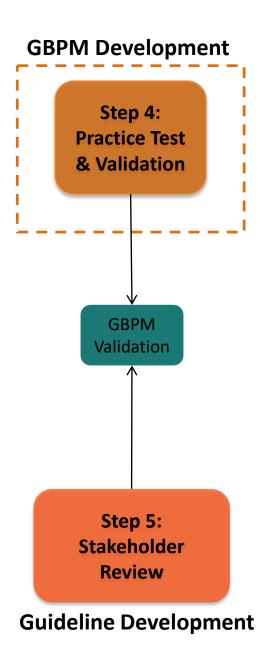
- Extraction of Recommendations
 - Identify potential **GBPMs**

- 3. **GBPM Selection &** Development
 - Align with external data repositories
 - Consider:
 - Strength of evidence
 - Feasibility
 - Potential impact



GBPM Development: Step 4

- **Practice Test & Validation**
 - Validate internally
 - face and content validity
 - Validate externally
 - relevance, feasibility, readability and usability



Criteria for External Validation

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Relevance

 Does the GBPM measure BPG implementation in your practice setting?

Feasibility

• Can the GBPM be collected with the current resources in your practice setting?

Readability

 Is the language used to define the GBPM easy to read and understand?

Usability

 Does the GBPM support decision making within your practice setting?

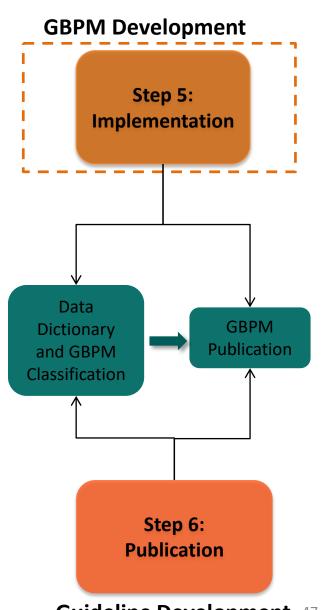
GBPM Development: Step 5

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- 5. Implementation
 - Publish Guideline and GBPMs
 - BPSOs begin data collection and evaluation of outcomes
 - BPSOs provide feedback:
 - Validity and feasibility
 - Recommendations for further refinement



Data Dictionaries for GBPM







NQuIRE® DATA DICTIONARY: PREVENTING FALLS AND REDUCING INJURY FROM FALLS

(Fourth Edition, September 2017)

	Indicator Name	Falls risk screening			
	(and Code)	(falls_pro01_2017)			
	Type of Indicator	Process Indicator			
	BPG Recommendation	1.1			
	Operational Definition	Percentage of adults screened for falls risk			
	Categorization	Core: This is a core indicator that can be collected across health sectors			
	Numerator	Number of adults screened for falls risk			
_	Denominator	Total number of adults			
<u>.</u>	Data Elements	On admission or initial contact			
General Information		 Following a significant change in health status 			
5	Inclusion/Exclusion	Falls risk assessment includes:			
宣	Criteria	History of falls			
E		 Impaired gait, balance, and/or mobility 			
ä		 Other risk factors (polypharmacy, advanced age, cognitive impairment) 			
3					
		*Refer to pg. 25-27 of the BPG for more details regarding falls risk assessments			
	Frequency of Data	Monthly/Quarterly			
	Collection				
	Calculation Description	Number of adults assumed for falls state			
		Number of adults screened for falls risk ×100			
		Total number of adults			
	Interpretation	Improvement is noted as an increase in percentage			
	Valid Values	Numerator ≤ Denominator			
		 Indicator: 0-100% 			
	Data	Numeric-character limit of 3			
	Type/Length/Format				
	Sampling Procedure	Sample size requirements:			
		 0-25 = 100% 			
		 26-50 = 90% 			
		 51-100 = 80% 			
_		 101-200 = 65% 			
<u>.</u>		 201-300 = 55% 			
<u> </u>		 ≥301 = 50% 			
Fechnical Specification		Recommended sampling method:			
<u>~</u>		1. Stratified Random Sampling			
- <u></u> <u></u>		2. Simple Random Sampling			
훙					
_=		*Refer to pg. 36-37 of the Data Quality & Data Management Guide For BPSOs for			
		more details regarding sampling			
	Alignment with Other Indicators	No alignment			
	Validity	Results from External Validation			
		Relevance: 89%			
		Feasibility: 87%			
		Readability: 90%			
		Usability: 84%			

GBPM Development: Step 6

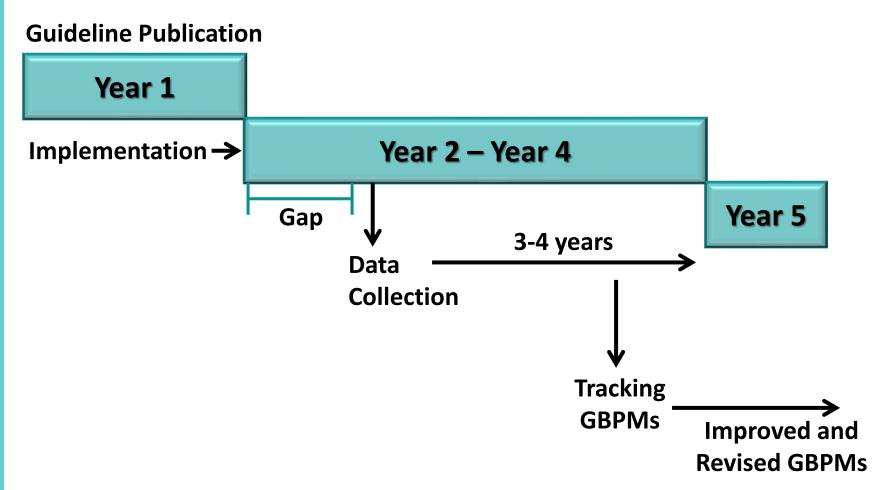
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- 6. Data Quality Assessment and Evaluation
 - Conduct data quality assessments
 - Analyze findings to ensure consistency over time
 - Findings inform future GBPM development and Guideline selection

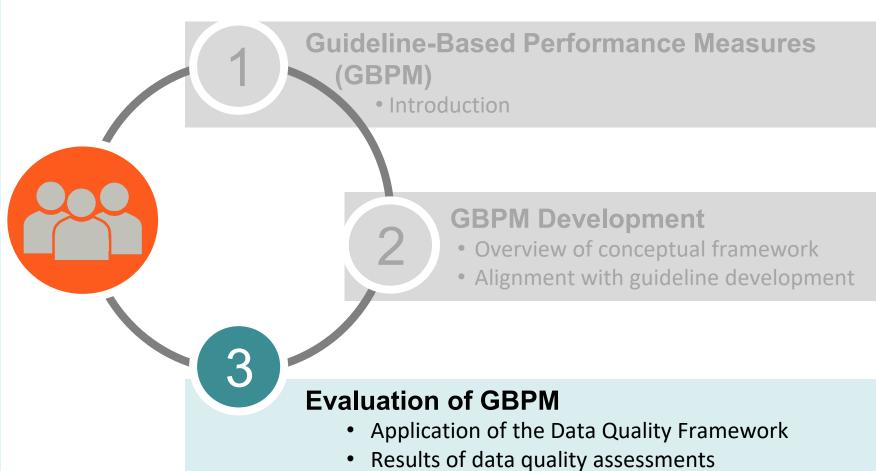


GBPM Development Cycle

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Analysis of GBPM

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GBPMs are optimized and refined by:

- Assessing NQuIRE data quality and BPSO data utilization
- Categorizing GBPMs as follows:
 - High usage
 - Low usage
 - Unused



Analysis of Unused and Low-Usage GBPMs

Unused and low-usage GBPMs are further assessed for two characteristics:

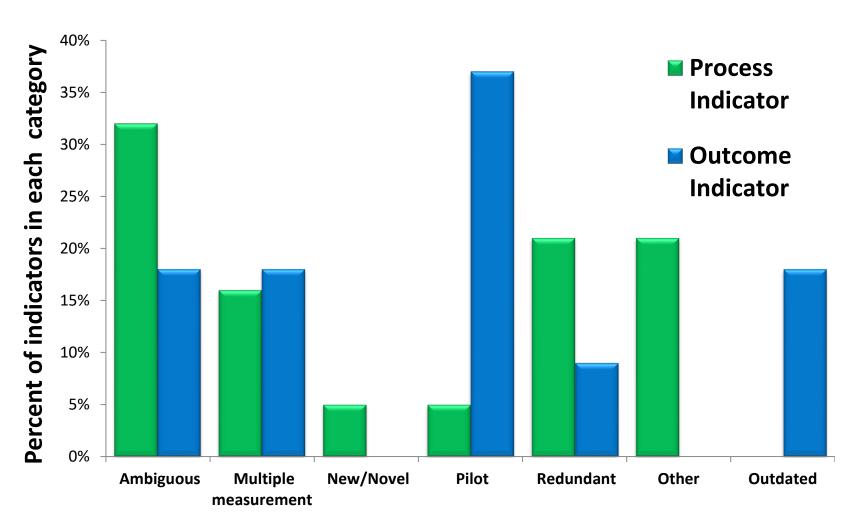
- 1. Relevance (using the following criteria):
 - Pilot
 - New/novel
 - Ambiguous
 - Redundant
 - Multiple measurements
 - Outdated
 - Other



Results: Analysis of Relevance

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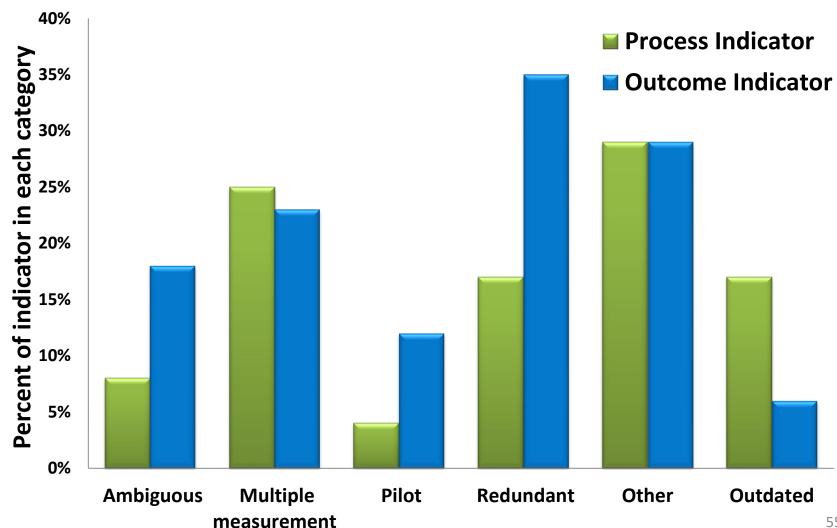
Unused GBPMs May 2012 - February 2018



Results: Analysis of Relevance



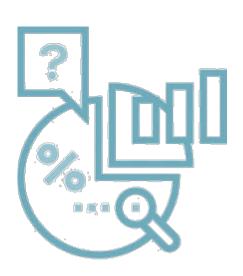
Low-Usage GBPMs May 2012 - February 2018



Analysis of Unused and Low-Usage GBPMs

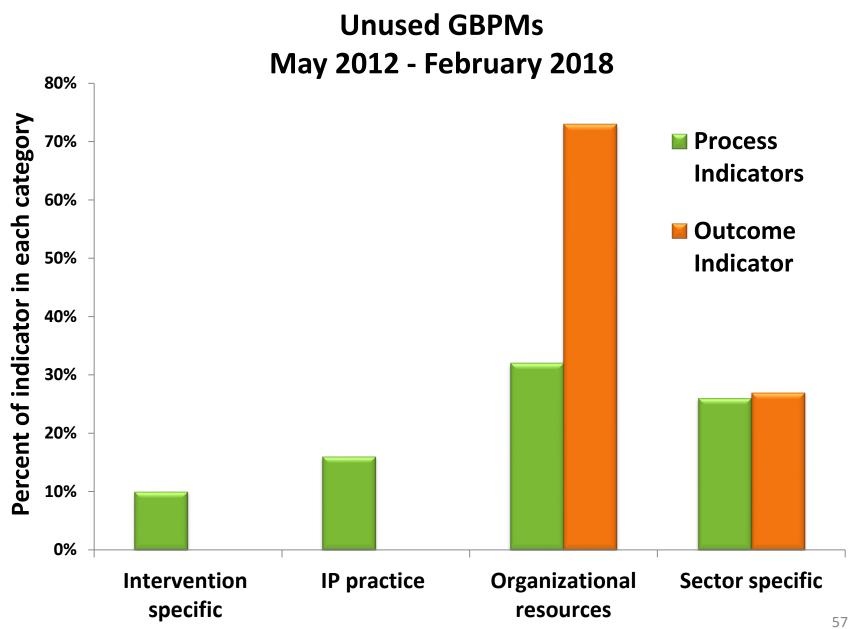
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- 2. Feasibility (using the following criteria):
 - Organizational resources
 - Sector specific
 - Interprofessional practice (IP)
 - Intervention specific
 - Other



Results: Analysis of Feasibility





Results: Analysis of Feasibility



50%

45%

40%

35%

30%

25%

20%

15%

10%

5%

0%

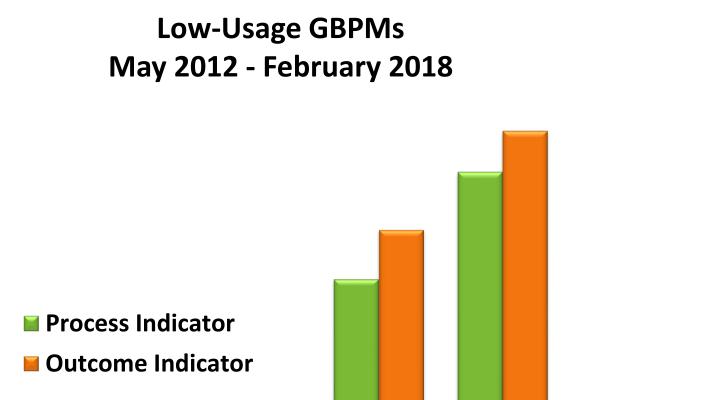
Other

Intervention

specific

IP practice

Percent of indicator in each category



Organizational Sector specific

resources

Updates to GBPMs

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Results of the 2018 data quality assessments:

	Process GBPM	Outcome GBPM
GBPMs retired	4	4
GBPMs under consideration for retirement	6	1
GBPMs under revision	3	5

Conclusion



- The development of GBPM within a conceptual framework supports evaluation of evidence-based practice and enhances data quality.
- Using the conceptual framework facilitated:
 - Alignment of GBPM and guideline development processes which improved data quality
 - A structured approach for GBPM development, data collection and refinement





Leveraging Technology to Promote Evidence-Based Practice and Enhance Data Quality

Rita Wilson RN, MN, M. Ed

eHealth Program Manager

Presentation Focus

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Presentation Overview

The impact of technology-enabled implementation on data quality in a Canadian BPSO

Overview: BPSO & Implementation Strategy



Implementation Impact

Results of Data
Quality Assessment

BPSO Demographics

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326-bed acute care community hospital in Ontario, Canada

Two sites:







Staff, physicians and volunteers ~2,500

Three-Pronged Implementation Strategy

1. BPG Order Sets:

 Embed the order sets for the following BPGs within the hospital's electronic documentation system





What is an RNAO BPG Order Set?

- A BPG Order Set contains evidence-based interventions that are recommended for specific clinical conditions
 - It serves as a knowledge translation tool to promote evidencebased practice.



From Broad Recommendations...

RECOMMENDATION 1.1:

Conduct a health history, a psychosocial history, and a physical exam on initial examination and whenever there is a significant change in the person's medical status.

Level of Evidence = V

Discussion of Evidence:

In order for the interprofessional team to be able to tailor pressure injury management to the person's current overall health, the expert panel recommends that the team conduct a health and psychosocial history and a physical exam in collaboration with the person and his/her circle of care (i.e., entourage^G). This should be done on initial examination and whenever there is a significant change in the person's medical status. A significant change may include but is not limited to the following: deterioration or improvement in pressure injury status, the development of additional pressure injuries, worsening or improvement in the status of the person's co-morbid condition(s), and deterioration or improvement in the person's functional or psychosocial status (Houghton, Campbell, & CPG Panel, 2013). The health-care setting and the person's socio-economic circumstances may influence the frequency of assessments (e.g., available resources, organizational policy, etc.).

...to Pressure Injury Order Set

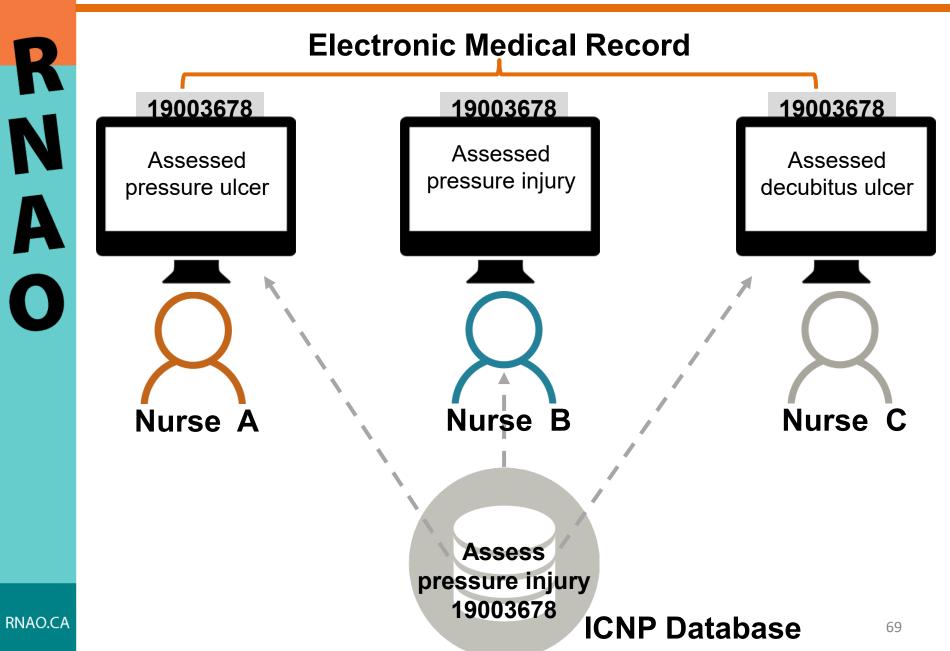
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Pressure

History

	Pressure Injury Assessment							
	☐ Review history of existing pressure injury/injuries (10030687) ☐ ICNP							
	Pressure Injury #1:	□ Previously healed	Pressure Injury #2 :	☐ Previously	healed			
	Location:	□ Left □ Right	Location:	□ Left □ Riç	ght			
	Contributing factors: (Check all that app	ly)	Contributing factors: (Check all that apply)					
	☐ Limited sensory perception	☐ Limited mobility	☐ Limited mobility	☐ Limited sensory pe	erception			
******	☐ Friction/shear	☐ Inadequate nutrition	☐ Friction/shear	☐ Inadequate nutrition	n			
	☐ Other:	-	□ Other:					
	Previous interventions/treatments: (Check all that apply)		Previous interventions/treatments: (Check all that apply)					
	□ None	☐ Wheelchair cushion	□ None	☐ Wheelchair c	ushion			
	☐ Supportive mattress	☐ Heel supports	☐ Supportive mattress	☐ Heel support	S			
	☐ Electromagnetic therapy	□ Comfort measures	☐ Electromagnetic the	rapy 🛛 Comfort mea	sures			
	☐ Nutritional plan of care	☐ Repositioning	☐ Nutritional plan of ca	re 🛮 Repositioning				
	☐ Dressings	☐ Electrical stimulation	☐ Dressings	☐ Electrical stin	nulation			
	☐ Ultrasound	☐ Ultraviolet light	☐ Ultrasound	☐ Ultraviolet lig	nt			
	☐ Off loading device	□ Other:	☐ Off loading device	☐ Other:				

International Classification for Nursing Practice



Implementation Strategy: Evaluation

2. Evaluation:

- Seamless electronic data collection
- Automated data extraction and auto-population of NQuIRE upload tool



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Implementation Strategy: GBPMs

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3. GBPM

 Monitor and evaluate the impact of the BPG implementation using key process and outcome GBPMs.

ID	Indicator Name	Frequency of Data
		Collection
ulcermgt_pro01	Pressure injury assessment, new admissions	Monthly
ulcermgt_pro02	Pressure reduction management	Monthly
ulcermgt_out01	Pressure injury incidence	Monthly
ulcermgt_out02	Pressure injuries, healing	Monthly
ulcermgt_out03	Pressure injuries, healed	Monthly
ulcermgt_out04	Pressure injury prevalence on admission	Monthly
ulcermgt_out06	Healthcare associated pressure injuries	Monthly

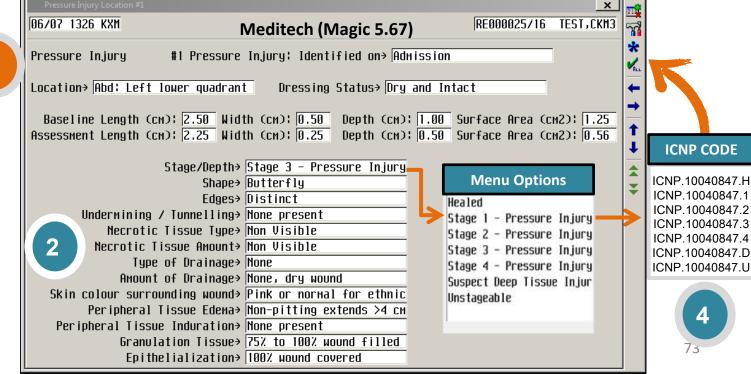
BPG Order Set & ICNP Codes In Meditech

	Assessment of Pressure Injuries Order Set		
	ociated Document for Practice Recommendations (PR) ventions displayed in bold font are supported by the strongest evidence.		
Assess The follo	ment wing interventions apply to individuals with existing pressure injuries on initial examination		
Pressure Injury Risk	Assess risk for developing additional pressure injuries using a validated tool as per organizational policy (10030710)*** Refer to the Order Set, <i>Risk Assessment of Pressure Ulcers</i> for additional information.		
Pressure Injury	☐ Assess pressure injury/injuries using a validated tool as per organizational policy (10040847)**5 ☐ Classify pressure injury/injuries using the National Pressure Ulcer Advisory Panel (NPUAP) staging system (10040847)**5	3	
Assessment	□ Stage 1 □ Stage 2 □ Stage 3 □ Stage 4 □ Unstageable pressure injury □ Deep tissue pressure injury	ICNP Code 10040847 in	
	Alert: The National Pressure Ulcer Advisory Panel (NPUAP) staging system should only be used on initial assessment and to describe a worsening pressure injury (i.e., it is not used to describe a healing pressure injury)**	background	
	Pressure Injury #1 Pressure Injury: Identified on> Location> Dressing Status> Baseline Length (cm): Width (cm): Depth (cm): Surface Ar	2 (cm2);	
	Assessment Length (cm): Width (cm): Depth (cm): Surface Art Stage/Depth>		
	Underwining / Tunnelling> Necrotic Tissue Type> Necrotic Tissue Amount> Type of Drainage>	Assessmen Tool Paramete	
	Amount of Drainage> Skin colour surrounding wound> Peripheral Tissue Edema> Peripheral Tissue Induration> Granulation Tissue> Enithelialization>	Magic 5.67)	

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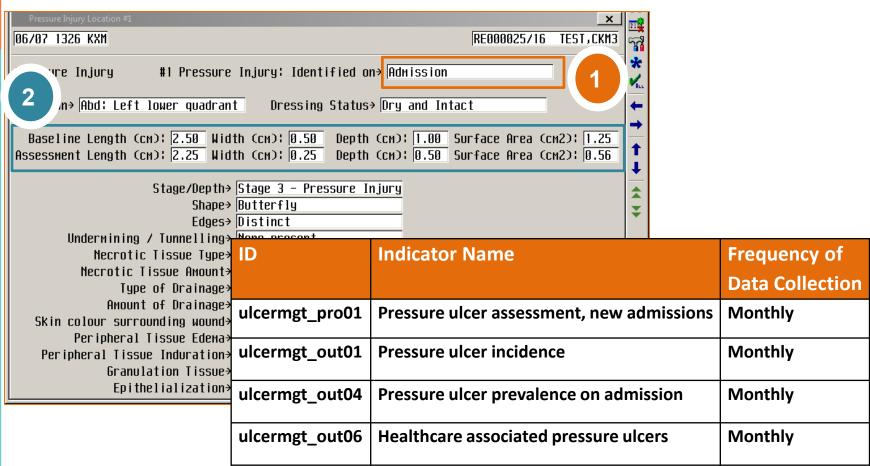
BPG Order Set & ICNP Codes In Meditech

		· Practice Recommenda n bold font are support	dence.		
Assess	ment				
The follow	ving interventions ap	pply to individuals with e			
Pressure	☐ Assess risk for develop	ping additional pressure injuries			
Injury Risk	Refer to the Order Set	, Risk Assessment of Pressure			
Pressure	☐ Assess pressure injury	/injuries using a validated tool a			
Injury	☐ Classify pressure injury	y/injuries using the National Pre			
Assessment	☐ Stage 1	☐ Stage 2	☐ Stage 3	☐ Stage 4	
	☐ Unstageable pressure injury		☐ Deep tissue pres	sure injury	ICN
	Alert: The National Pr	ressure Ulcer Advisory Panel (N	ICN		
		sening pressure injury (i.e., it is	1004		



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Automated Data Collection



ID	Indicator Name	Frequency of	
		Data Collection	
ulcermgt_out02	Pressure ulcers, healing	Monthly	
ulcermgt_out03	Pressure ulcers, healed	Monthly	

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Automated Data Extraction Automated Data Ext



BPSO collaborated with IT and Decision Support to extract data and auto-populate the NQuIRE Upload Tool

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Rehabilitation Inpatient Unit, Peterpan111, ulcermgt_pro02, N/A, N/A, Yes Rehabilitation Inpatient Unit, Peterpan111, ulcermgt_out01, N/A, N/A, Yes Rehabilitation Inpatient Unit, Peterpan111, ulcermgt_out02, N/A, N/A, Yes Rehabilitation Inpatient Unit, Peterpan111, ulcermgt_out03, N/A, N/A, Yes Rehabilitation Inpatient Unit, Peterpan111, ulcermgt_out04, N/A, N/A, Yes Rehabilitation Inpatient Unit, Peterpan111, ulcermgt_out04, N/A, N/A, Yes
Rehabilitation Inpatient Unit, Peterpanlli, ulcermgt_out05,N/A,N/A,NO
Rehabilitation Inpatient Unit, Peterpan111
                                                                 ulcermat out06.N/A.N/A.Yes
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Rehabilitation Inpatient Unit, Peterpan111, ulcermgt_pro01_denom, N/A, N/A, 6
Rehabilitation Inpatient Unit, Peterpan 111 ulcermgt_pro01_admission, N/A, N/A, Within 24 Hours of Admission
```

Data Validation

R

N

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System generated report used for data validation.

RUN DATE: 11/04/17 RUN TIME: 1439		RNAO - Auditi	PAGE 1			
RUN USER: RN.MJH						
					PRESSURE INJURY	PRESSURE INJURY ACQUIRED
PATIENT	ADMIT	ADMIT	ULCERS	HOW	ON ADMISSION	ON HOSPITALIZATION
	LOC	DATE	ON ADM?	MANY?	1 2 3 4 5 6	1 2 3 4 5 6
For Admitted						
RE000538/16	CCREH	02/03/17 DI	S IN N			
RE000542/16	CCREH	04/03/17 DI	S IN N			
RE000544/16	CCREH	07/03/17 DI	S IN N			76

Overview: BPSO & Implementation Strategy

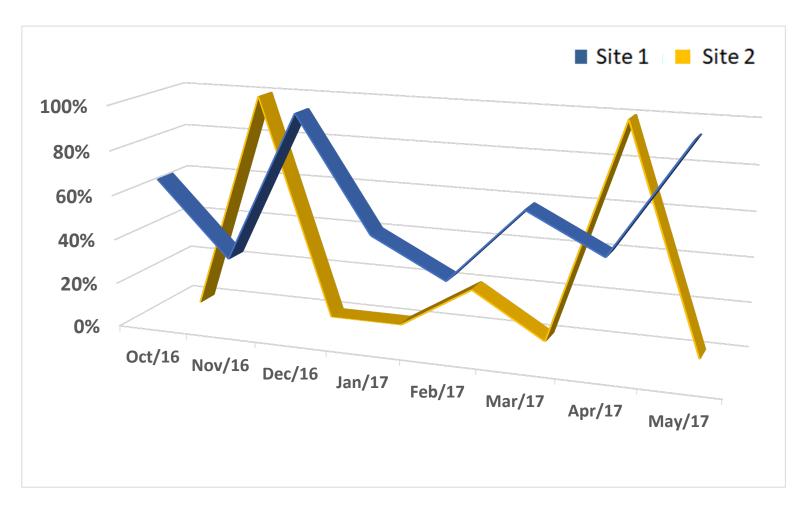


Results of Data **Quality Assessment**

Impact

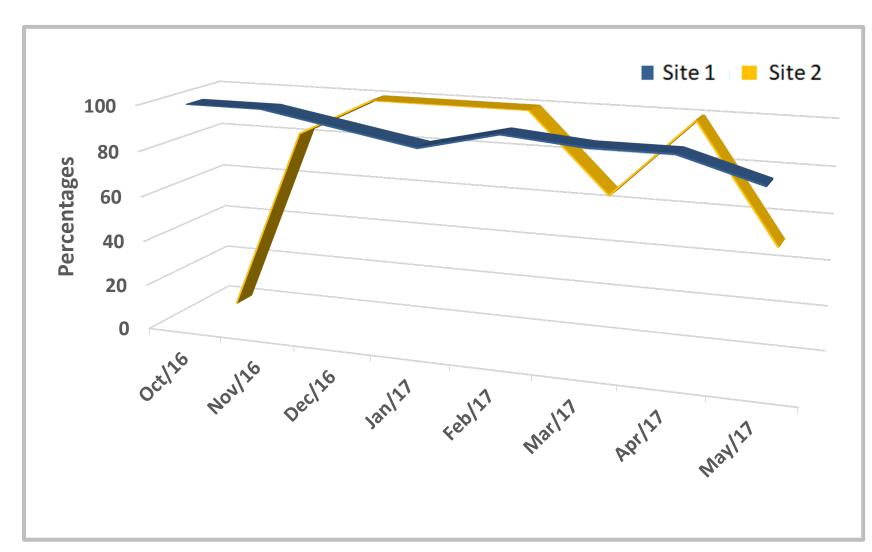
Impact on Staff

Percentage of Patients with Pressure Injury Assessments (New Admissions)



Impact on Staff

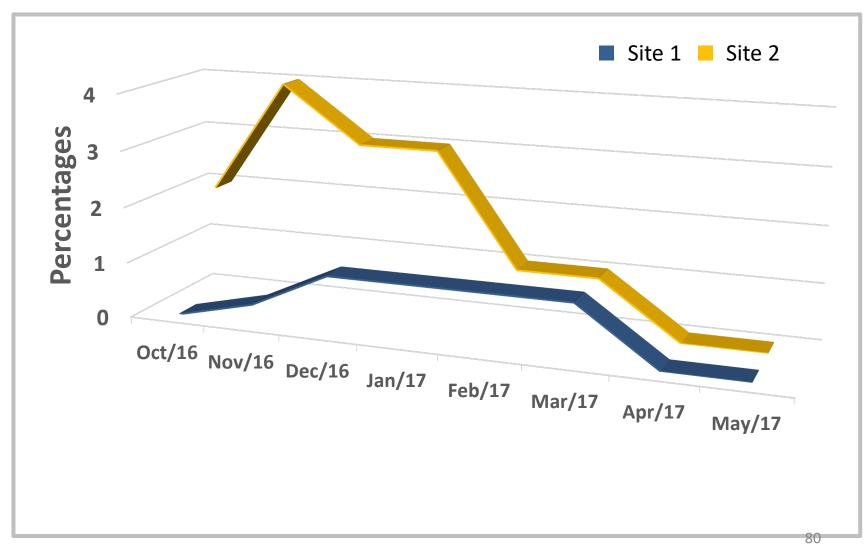
Patients with Pressure Reduction Management



Impact on Organization

R

Pressure Injury Incidence

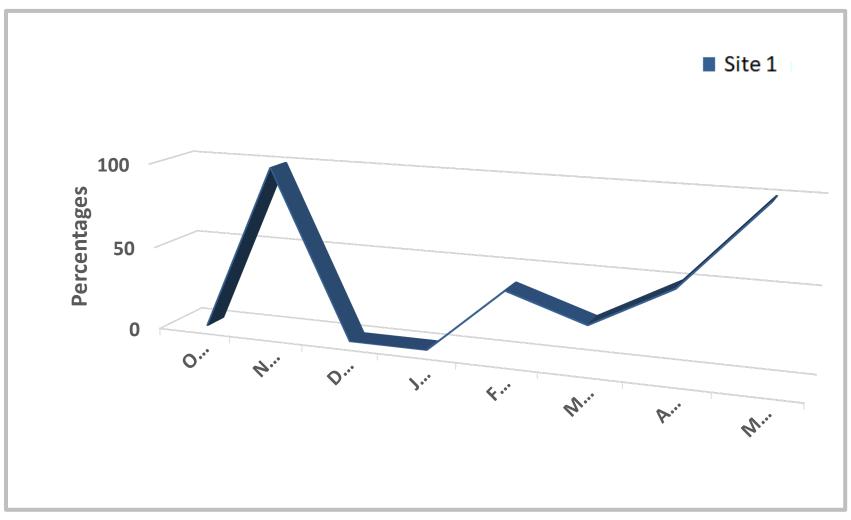


RNAO.CA

Impact on Patients

Healing Pressure Injuries

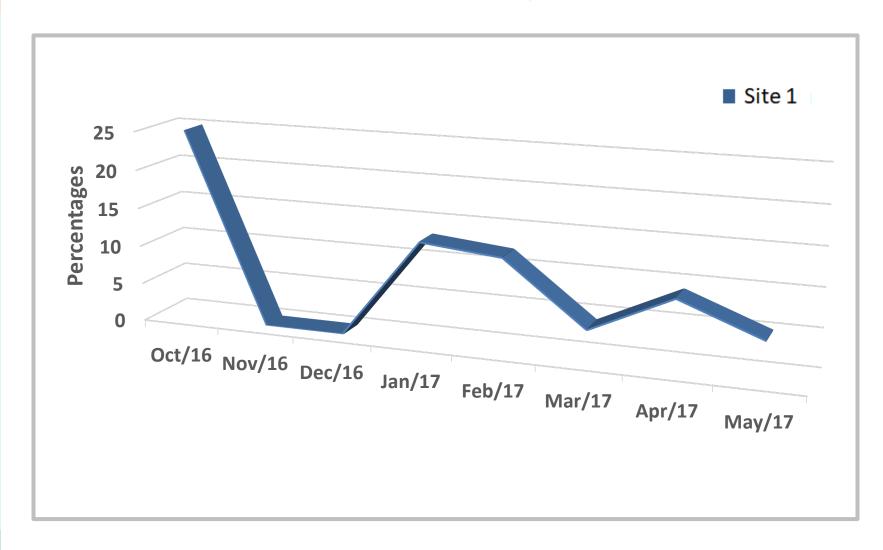




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Impact on Patients

Healed Pressure Injuries



Overview: BPSO & Implementation Strategy



Results of Data Quality Assessment

Impact

Assessment Focus: Integrity

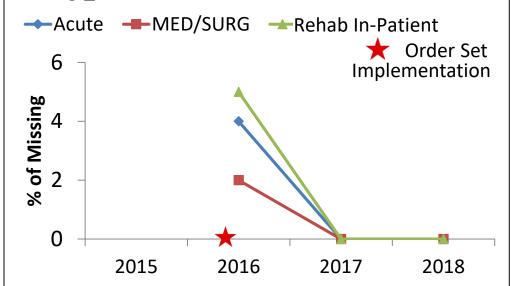
RNAO

- Completeness
- Consistency
- Accuracy
- Representative



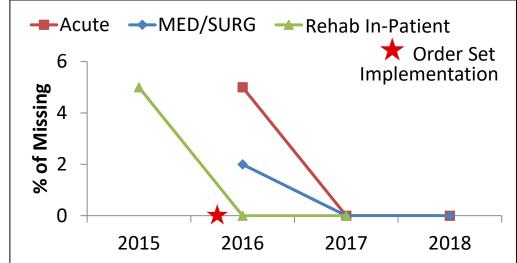
Results: Completeness

<u>Ulcermgt_Pro01: Pressure Ulcer Assessment, New Admissions</u>



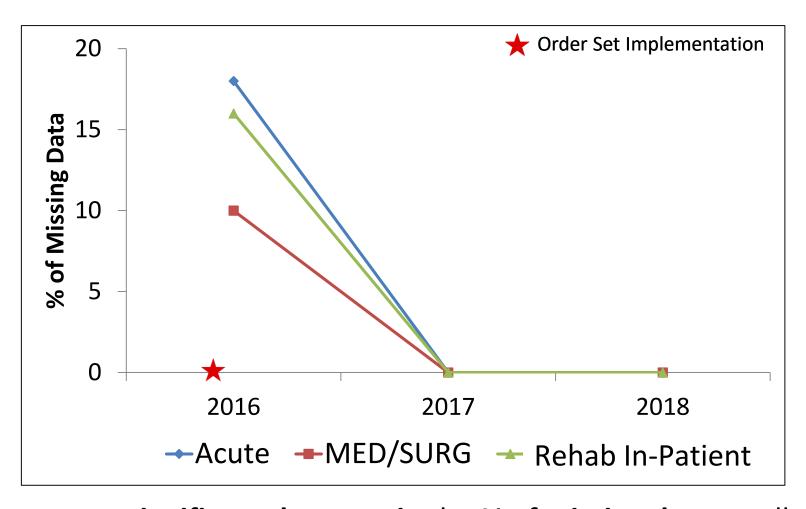
Data was
consistently submitted
for each month post
implementation for both
process and outcome
indicators





Results: Missingness

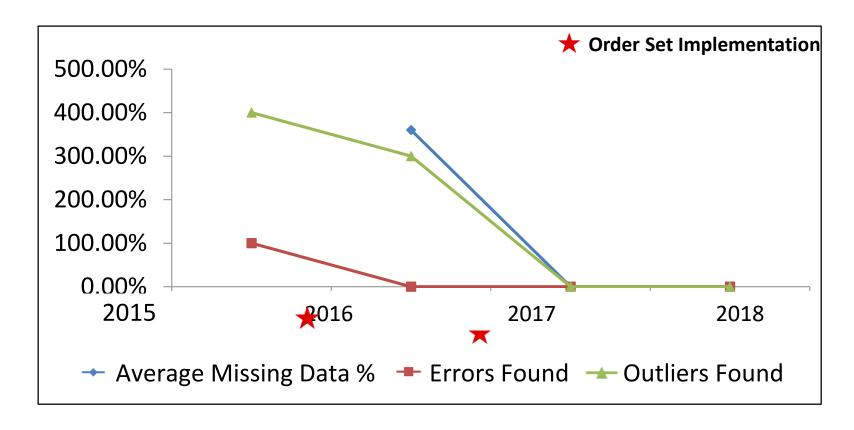
RNAO



There was a **significant decrease in** the **% of missing data** on all 3 units one year post implementation.

Results: Missingness, Errors & Outliers





There was a **significant decrease in** the **average missing data** %, as well as **the overall errors and outliers** on all 3 units one year post implementation.

Assessment Focus: Timeliness

RNAO

Timing

- Data submission schedule
- Acceptable lag times

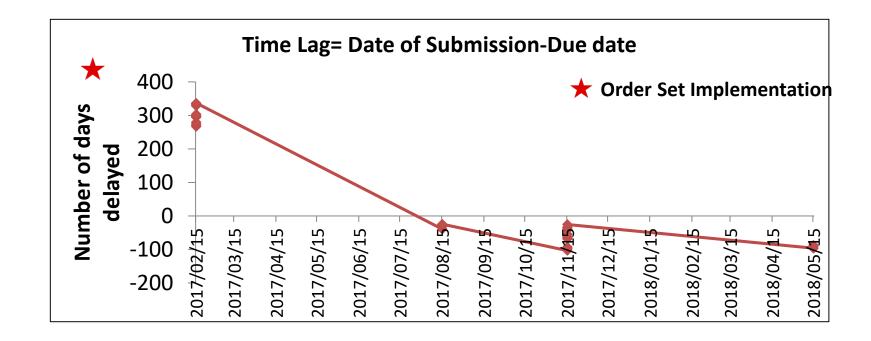
Frequency

Reporting



Results: Timeliness

RNAO



Data was **consistently submitted earlier** than the required 90-day time frame.

Conclusion

RNAO

- This case study demonstrated that technology-enabled BPG implementations can:
 - automate NQuIRE data collection and data reporting
 - significantly improve the integrity and timeliness of the data submitted to RNAO.

References



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Questions

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